

STRATEGIC PLANNING AND CAPITAL MONITORING PANEL

Day: Monday
Date: 26 November 2018
Time: 2.00 pm
Place: Lesser Hall 2 - Dukinfield Town Hall

Item No.	AGENDA	Page No
1.	APOLOGIES FOR ABSENCE To receive any apologies for the meeting from Members of the Panel.	
2.	DECLARATIONS OF INTEREST To receive any declarations of interest from Members of the Panel.	
3.	URGENT ITEMS To consider any additional items the Chair is of the opinion shall be dealt with as a matter of urgency.	
4.	MINUTES The Minutes of the meeting of the Strategic Planning and Capital Monitoring Panel held on 3 September 2018 to be signed by the Chair as a correct record (Minutes attached).	1 - 6
5.	ASSET CONDITION MANAGEMENT To consider a report of the Director of Operations and Neighbourhoods	7 - 10
6.	CAPITAL MONITORING PERIOD 6 2018/19 To consider a report of the Director of Finance	11 - 40
7.	LEISURE ASSETS CAPITAL INVESTMENT PROGRAMME UPDATE To consider a report of the Interim Director of Growth	41 - 46
8.	EDUCATIONAL CAPITAL PROGRAMME 2018/19 UPDATE To consider a report of the Director of Growth seeking amendments to the Education Capital Programme.	47 - 58
9.	ENGINEERING CAPITAL PROGRAMME 2018/19 UPDATE To consider a report of the Director of Operations & Neighbourhoods regarding the Engineering Capital Programme and sources of funding.	59 - 76
10.	SECTION 106 AGREEMENTS AND DEVELOPER CONTRIBUTIONS To consider a report from the Director of Growth summarising the current	77 - 82

From: Democratic Services Unit – any further information may be obtained from the reporting officer or from Carolyn Eaton, Senior Democratic Services Officer, to whom any apologies for absence should be notified.

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11.	position with regard to receipts received from section 106 (s106) Agreements and Developer Contributions. VISION TAMESIDE UPDATE The Director of Growth to report.	83 - 90

From: Democratic Services Unit – any further information may be obtained from the reporting officer or from Carolyn Eaton, Senior Democratic Services Officer, to whom any apologies for absence should be notified.

STRATEGIC PLANNING AND CAPITAL MONITORING PANEL

3 September 2018

Present: **Councillor Warrington (in the Chair)**
Councillors Cooney, Dickinson, Fairfoull, Gwynne, Holland, McNally, Newton and Robinson

Also in attendance: Kathy Roe Director of Finance
David Moore Interim Director of Growth
Ian Saxon Director of Operations & Neighbourhoods
Tim Rainey Assistant Director (Digital Tameside, Finance)
Emma Varnam Assistant Director (Operations and Neighbourhoods)

1. DECLARATIONS OF INTEREST

There were no declarations of interest reported at this meeting.

11. MINUTES

Consideration was given to the minutes of the meeting of the Strategic Planning and Capital Monitoring Panel held on 9 July 2018.

RESOLVED

That the minutes of the meeting of the Strategic Planning and Capital Monitoring Panel held on 9 July 2018, be approved as a correct record and signed by the Chair.

3. CAPITAL MONITORING REPORT

Consideration was given to a report of the Assistant Director of Finance, summarising the 2018/19 capital expenditure monitoring position at 31 July 2018. The report shows projected capital investment in 2018/19 of £74.798m by March 2019. This is significantly less than the original budgeted capital investment for 2018/19, and is in part due to project delays that are being experienced following the liquidation of Carillion.

In introducing the report the Director of Finance advised of a revising to table 1 at paragraph 3.5 of the submitted report had been updated and circulated following publication.

The Strategic Planning and Capital Monitoring Panel were informed that there have been changes to the 2018/19 Capital Programme to the value of £11.271m since the start of the year. This included slippage from 2017/18 of £3.449m. Additional changes were largely due to the cost pressures identified in the Capital Programme Review considered by Executive Cabinet on 25 July 2018, for example an increase to the Vision Tameside scheme of £9.400m.

Several options were identified to close the gap and meet the Budget pressures, such as the purchase of the Plantation Industrial Estate for £5.396m, which had now been removed from the Programme. As such the Capital Programme Review outlined how the proposed programme, along with additional emerging pressures, needs to be reprioritised in line with current available resources.

A reprioritisation exercise was ongoing in order to determine which schemes that have been earmarked but not fully approved should proceed, and which should be temporarily placed on hold. The proposals to reprofile the Capital Investment Programme would lead to a re-profiling of

£16.753m into the next financial year, once re-profiling has been taken into account, capital investment is forecast to be £0.297m less than the capital budget for this year.

The Strategic Planning and Capital Monitoring Panel were able to identify alternative schemes within the Capital Programme to reprofile. However these were discounted on the grounds that the Council was legally obliged to set a balanced Capital budget. The budget setting process is complex and must be undertaken in a planned way. Whilst budgets were prepared in accordance with the approved guidelines a number of alternative options relating to savings proposals and budget pressures were considered as part of the report.

RESOLVED

- (i) That the Strategic Planning and Capital Monitoring Panel recommend Executive Cabinet be requested to recommend to Council:**
 - a. The reprofiling as detailed within Appendix 3 of the submitted report to reflect up to date investment profiles.**
 - b. The changes to the Capital Programme as detailed in Appendix 1 of the submitted report.**
 - c. The updated Prudential Indicator position as detailed within Appendix 5 of the submitted report.**
- (ii) The current Capital Budget monitoring position be noted**
- (iii) The resources currently available to fund the Capital Programme be noted.**
- (iv) The updated Capital receipts position be noted.**
- (v) The timescales for review of the Council's three year Capital Programme be noted.**

13. LOCAL FULL FIBRE NETWORK FUNDING

Consideration was given to a report of the Assistant Director for Digital Services detailing work being undertaken in Tameside to install a public sector dark fibre network to improve connectivity between key partners and reduce operating costs across the sector, updated Members on the £4.5m of funding received from the Department of Digital, Culture, Media and Sports (DCMS) as part of their Local Full Fibre Programme (LFFN) to help accelerate the work in Tameside and make it more commercially attractive to Internet Service providers, and sought a recommendation to Executive Cabinet for the development of a wave three bid to the DCMS as part of which will seek to join together open fibre infrastructures across the North of England.

Funding received from the Wave 1 LFFN programme was to accelerate the deployment of fibre across Tameside and support its commercialisation, complementing elements of work funded through the Council's Capital Scheme.

In January the DCMS announced a second round of LFFN funding. Greater Manchester Combined Authority coordinated a pan-Manchester £23.8m bid involving 10 local authorities, Police, Transport for Greater Manchester and Greater Manchester Health & Social Care Partnership with aim of increasing fibre to the premise coverage across Greater Manchester from 2% to 25% by 2020. The Tameside element of the successful bid was £2,120k and was based on expanding the existing re-use of public assets model, with the further commercialisation through the Digital Cooperative. Working with Network Rail and using their track side troughs, the submission involved expanding the fibre infrastructure to an additional 23 CCTV sites and public sector buildings in Mossley, Hattersely, Broadbottom, Hadfield and Glossop.

The Strategic Planning and Capital Monitoring Panel were informed the third wave of funding which will build on the principles and investment made in waves 1 and 2. Key partners in this would be LINX (The London Internet Exchange who also own and operate the LINX Manchester), Network Rail plus various cities, including Greater Manchester, Liverpool City Region, Blackpool, Sheffield, York and Kirklees. Ultimately this would have the potential to create a northern, distributed peering network that would fuel digital sector growth across the North and which would have Tameside and the Ashton Digital Exchange at the core.

The alternative option of not bidding for Wave 3 LFFN funding would fail to seek funding to enable significant financial investment in digital infrastructure across Tameside.

RESOLVED

That the Strategic Planning and Capital Monitoring Panel recommend Executive Cabinet approve:

- (i) **The development of a wave 3 bid to DCMS LFFN, which will seek to join together similar open fibre infrastructures across the North of England.**
- (ii) **That the progress made on the fibre infrastructure scheme approved by Cabinet in December 2017, be noted.**
- (iii) **That the objectives and deliverables in the Wave 1 and Wave 2 DCMS LFFN projects be noted and approve that funds are included within Council's Capital programme.**

14.. VISION TAMESIDE

Consideration was given to a report of the Interim Director of Growth updating Strategic Planning and Capital Monitoring Panel of progress for the delivery of the Vision Tameside Phase 2 development.

The Strategic Planning and Capital Monitoring Panel were informed that following the signing of the Early Works Agreement with Robertsons Construction Group Ltd on 13 February 2018 that further extensions had been signed until the 30 September 2018. The site had been remobilised with the full complement of the site team in place and all health and safety arrangements, including plans, signage and audits completed.

The final approved budget for this project was now £62.731m. However there are several costs as that still needed to be finalised to ensure that they can be contained within budget including the final cost to complete from Robertson's need to be received; the cost of recant and associated building works (ensuring that all staff are accommodated in suitable accommodation);and, any insurance provision that is required.

RESOLVED:

That the report be noted.

15. ASSET MANAGEMENT

Consideration was given to a report of the Director of Operations and Neighbourhoods updating the Strategic Planning and Capital Monitoring Panel regarding capital repair spend on the Councils property and recommending spend associated with statutory compliance capital repairs for the period June 2018 of £9,718.70.

Works to date had been reported to the Strategic Planning and Capital Panel retrospectively as completed where urgent or sought approval in advance where not urgent.

Alternatively not to undertake the required repairs and replacements could lead to a failure of Statutory Compliance.

RESOLVED

That the Strategic Planning and Capital Monitoring Panel recommend that Executive Cabinet approve:

- (i) **The spend of £9718.70, associated with statutory compliance capital repairs for the period June 2018 as follows:**

Hyde Depot Replacement of collapsed flooring	£573.02
Loxley House Replacement fire door	£1,999.40

Ashton Town Hall Enhancement of fire doors	£448.72
Guardsman Tony Downes House Replacement electrical circuit	£1,046.46
Ryecroft Early Years Centre Emergency lighting system upgrade	£382.29
Denton Town Hall Fire protection upgrade to basement area	£3,877.81

16. EDUCATION CAPITAL INVESTMENT

Consideration was given to a report of the Interim Director of Growth advising the Strategic Planning and Capital Monitoring Panel on the latest position with the delivery of the Council's Education Capital Programme and seeking the recommendation to Executive Cabinet of proposed changes to the Education Capital Programme.

The Strategic Planning and Capital Monitoring Panel were informed that work is currently on-going to ensure that sufficient places are available in both Primary and High Schools for September 2018 and September 2019 and whilst delays were experienced as a result of the liquidation of Carillion, contingency plans had been developed in partnership with schools to ensure there is minimal disruption to learning where it is evident that schemes cannot be delivered within the timescales now available.

In relation to the School Condition Allocation funded projects over £100k, it was reported the amounts earmarked against available funding currently exceed the funding available by £164,291, although it is anticipated that some of these schemes will need to slip into 2019/20 and will be funded from next year's allocation.

Alternative options were discounted as the proposals were put forward in line with priorities and commitments previously approved.

RESOLVED

That the Strategic Planning and Capital Monitoring Panel recommend Executive Cabinet approves the proposed changes to the Education Capital Programme as outlined in Appendix 1 (Basic Need Funding Schemes) and Appendix 2 (School Condition Allocation Funding Schemes) of the submitted report, as follows:

I.

BASIC NEED SCHEMES	Existing Budget £	Changes proposed £	Revised Budget £
Aldwyn Primary Additional Accommodation	2,363,692	0	2,363,692
Alder Community High School	1,301,577	505,000	1,806,577
Hyde Community College	1,746,000	0	1,746,000
Mossley Hollins	1,581,000	0	1,581,000
St John's CE Dukinfield	789,604	0	789,604
Alder Buy Out Fitness Centre	1,000,000	-505,000	495,000
Rayner Stephens Community	475,000	0	475,000

High School			
Other Schemes Individually below £100k	145,205	41,000	186,205
Total	9,402,078	41,000	9,443,078

II.

SCHOOL SCHEMES	CONDITION	Existing Budget £	Changes proposed £	Revised Budget £
St Anne's Primary School Denton Roof Replacement Phase 1		546,981	0	546,981
Russell Scott Primary Capital Programme		10,075	245,000	255,075
St Thomas Moore Roper Block Extension		200,000	0	200,000
Gorse Hall Heat Emitters		6,000	172,000	178,000
18/19 Contingency		0	150,000	150,000
Greenside Heat emitter		0	117,000	117,000
Millbrook heating system failure		0	116,000	116,000
18/19 Condition Surveys		0	100,000	100,000
Other Schemes Individually below £100k		526,085	534,000	1,060,085
Total		1,289,140	1,434,000	2,723,140

17. SECTION 106 AGREEMENTS AND DEVELOPER CONTRIBUTIONS

Consideration was given to a report of the Interim Director of Growth summarising the current position with regard to receipts received from section 106 (s106) Agreements and Developer Contributions, new s106 Agreements made and any requests to draw down funding.

The position for Developer Contributions as at 31 July 2018 was £229,000 in credit, less £7,000 as a write off (11/00826/FUL), less approved allocations of £112,000, leaving a balance of £110,000.

There were no alternatives considered as the report was submitted for information.

RESOLVED

That the position in relation to S1056 funds be noted.

18. ENGINEERING CAPITAL PROGRAMME 2018/19 UPDATE

Consideration was given to a report of the Director of Operations and Neighbourhoods providing an update on schemes contained within the 2018/19 Engineering Capital Programme. In addition, the report provided an update on the Council's bid to the GM Mayor's Challenge Fund for Walking and Cycling and on the arrangements for the Vision Tameside Ashton Town Centre Streetscape Project.

In response to Members questions the Director of Operations and Neighbourhoods advised Members that the details of bids to the Mayor's Cycling and Walking Challenge Fund would be brought to future meetings of the Strategic Neighbourhood Forum.

No alternatives were considered as the report was considered for information.

RESOLVED

That the report be noted.

19. LEISURE ASSETS CAPITAL INVESTMENT PROGRAMME

Consideration was given to a report of the Interim Director of Growth summarising progress in the delivery of the Council's capital investment programme to improve sports and leisure facilities. The Strategic Planning and Capital Monitoring Panel were informed the Council's Capital Programme was currently under review in order to facilitate reprioritisation following pressures on the level of capital funding available. In addition, the Council was reviewing its leisure management options to ensure sustainability and improved health outcomes for residents. Consequently, the Hyde Pool Extension scheme was temporarily on hold pending the outcome of these reviews.

In relation to the new Tameside Wellness Centre in Denton, Members were informed that work to facilitate an early delivery of the scheme continues to be progressed with the developer and the preferred contractor.

No alternatives were considered as the report was submitted for information.

RESOLVED

That the report be noted.

CHAIR

Agenda Item 5

Report To:	STRATEGIC PLANNING AND CAPITAL MONITORING PANEL
Date:	26 November 2018
Reporting Officer:	Ian Saxon – Director of Operations and Neighbourhoods
Subject:	ASSET CONDITION MANAGEMENT
Report Summary:	The attached report is intended to update members of the Strategic Planning and Monitoring Capital Panel in regard to capital repair spend on the Councils property
Recommendations:	That Strategic Capital Panel Members review the contents of the report and recommend to Executive Cabinet that spends associated with statutory compliance capital repairs for the period July to August 2018 of £133,405.85, be approved.
Links to Community Strategy:	To support the delivery of the objectives of the Community Strategy.
Policy Implications:	Expenditure in line with financial and policy framework. To assist in delivering a balanced budget and support the sustainability of the local economy.
Financial Implications: (As authorised by the Section 151 Officer)	<p>The Capital Programme includes an earmarked resource of:-</p> <ul style="list-style-type: none">• £2.5m for the Refurbishment of Capital Assets (£1.25m in 2018-19 and £1.25m in 2019-20)• £1.812m for Property Assets Statutory Compliance works (£0.812m in 2018-19 and £1m in 2019-20). <p>Works to date in 2018-19 of £0.026m have been reported to the Strategic Planning and Capital Panel retrospectively as completed, this report is requesting a further £0.133m. The use of these funds should be determined by the Council's Estate Strategy and Asset Management Plan. The Earmarked resource for the refurbishment of Capital Assets is currently on hold due to the Capital Prioritisation process. A more detailed business case and strategy for the use of the Statutory Compliance earmarked funds is being prepared to be presented to members. This will set out how these resources will be prioritised and informed by the Estates Strategy and Asset Management Plan, to ensure effective use of limited resources.</p>
Legal Implications: (As authorised by the Borough Solicitor)	<p>The challenge to the Council is to ensure that its estate makes an effective contribution to improving the Council's financial and business performance; the service delivery agenda; resolving the pressure on demands for estate capacity; and achieving change with minimal capital expenditure.</p> <p>The Council needs to ensure that:</p> <ul style="list-style-type: none">• the buildings it needs are fit for purpose and congruent with strategic service delivery. Accordingly, the Council needs to ensure that it has clarity and understanding as to the cost of ongoing repairs and maintenance and whether they are value for money;• that any repairs undertaken to properties fall within

- benchmarking to ensure achieving value for money; and
- the process needs to be kept under regular review.

Risk Management:

The ownership and use of property carries with it a number of risks including health and safety, economic, financial, service delivery, statutory compliance and maintenance risks. It is therefore proposed to develop a risk register as part of the strategic review of the Councils assets to identify and manage risks.

Access to Information:

Any further information can be obtained from the report author Ian Saxon, Director of Operations and Neighbourhoods



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1. INTRODUCTION

- 1.1 This report provides details in regards to the capital spend on statutory compliance repairs on the Councils buildings during the period of July – August 2018.

2. BACKGROUND

- 2.1 The Council has a duty to ensure that its buildings provide a safe and effective physical environment for staff and services to operate from. The monitoring and regulation of this is undertaken by a series of statutory checks across a range of requirements e.g fire safety, asbestos management and electrical safety. These checks are carried out at fixed intervals and reports produced to state condition and also inform in regard to remedial works that need to be undertaken to ensure compliancy. These notified repairs and upgrades to building fabric and condition are the subject of this report.
- 2.2 In addition to compliance issues informed by the regular statutory checks there are in addition repairs and replacements identified during the day to day management of our buildings. These may be repairs and replacements brought about by one off events such as vandalism and extreme weather or they may be due to breakage or failure during normal operations. If the issue is deemed to be causing a serious risk it will require immediate rectification. Where the costs of replacement and repair are deemed to be of benefit in regards to the Councils capital assets then costs are met from the statutory compliance fund.

3. ITEMISATION OF SPEND – JULY TO AUGUST 2018

Building	Work Undertaken	Cost £
Tame Street Depot	Demolition of unsafe wall	33,665
Bowling Pavilion – Victoria Park	Demolition of unsafe buildings and installation of safe boundaries	11,148
Union Street	Making safe perimeter	11,780
Ryecroft Hall	Electrical safety remedial work	10,150
Ryecroft Hall	FRA remedial works	377
Stalybridge Library	Electrical safety remedial work	2,518
Tame Street Transport	Statutory heating remedial work	2,075
Tame Street Transport	Safety installation to salt store	3,516
Tame Street Transport	Electrical safety remedial work	18,174
Tame Street Transport	FRA remedial works	487
Denton Centre	Statutory heating remedial work	2,148
Denton Centre	FRA remedial works	347
Stalybridge Civic Hall	Remedial work to roof	8,300
Tame Street Engineering	Electrical safety remedial work	2,700
Hyde Market	Electrical safety remedial work	5,706
Hyde Market Hall	Drainage installation	1,021
Boys Walk	FRA remedial works	16,370
Boys Walk	Electrical safety remedial work	260
31 Clarence Arcade	FRA remedial works	1,327
31 Clarence Arcade	Statutory heating remedial work	1,029
Festival Hall	FRA remedial works	311
	TOTAL	133,406

4. RECOMMENDATIONS

- 4.1 That Strategic Capital Panel Members review the contents of the report and recommend to Executive Cabinet the spend of £133,405.85 associated with statutory compliance capital work for the period July – August 2018.

Report To: STRATEGIC PLANNING AND CAPITAL MONITORING PANEL

Date: 26 November 2018

Executive Member / Reporting Officer: Tom Wilkinson – Assistant Director of Finance

Subject: CAPITAL MONITORING PERIOD 6 2018/19

Report Summary: This report summarises the 2018/19 capital expenditure monitoring position at 30 September 2018, based on information provided by project managers.

The report shows projected capital investment in 2018/19 of £69.582 million by March 2019. This is significantly less than the original budgeted capital investment for 2018/19 and is in part due to project delays that are being experienced following the liquidation of Carillion.

Recommendations: Members are asked to approve the following:-

- (i) The reprofiling to reflect up to date investment profiles
- (ii) The changes to the Capital Programme
- (iii) The updated Prudential Indicator position

Members are asked to note:-

- (i) The current capital budget monitoring position
- (ii) The resources currently available to fund the Capital Programme
- (iii) The updated capital receipts position
- (iv) The timescales for review of the Council's three year capital programme

Links to Community Strategy: The Capital Programme ensures investment in the Council's infrastructure is in line with the Community Strategy.

Policy Implications: In line with Council Policies.

Financial Implications: These are the subject of the report. In summary:-
(Authorised by the Section 151 Officer)

- The forecast outturn for 2018/19 is £64.838 million compared to the 2018/19 budget of £76.229 million
- Re-profiling of £10.796 million into future year(s) to match expected spending profile has been requested.

Demand for capital resources exceeds availability and it is essential that those leading projects ensure that the management of each scheme is able to deliver them on plan and within the allocated budget.

Close monitoring of capital expenditure on each scheme and the resources available to fund capital expenditure is essential and is an integral part of the financial planning process. The liquidation of Carillion has resulted in significant

delays to a number of projects, resulting in slippage in the programme.

There is very limited contingency funding set aside for capital schemes, and any significant variation in capital expenditure and resources, particularly the delivery of capital receipts, will have implications for future revenue budgets or the viability of future capital schemes.

**Legal Implications:
(Authorised by the Borough
Solicitor)**

It is a statutory requirement for the Council to set a balanced budget. It is important that the capital expenditure position is regularly monitored to ensure we are maintaining a balanced budget and to ensure that the priorities of the Council are being delivered.

Risk Management:

The Capital Investment Programme proposes significant additional investment across the borough. Failure to properly manage and monitor the Council's Capital Investment Programme could lead to service failure, financial loss and a loss of public confidence.

The liquidation of Carillion is having a significant adverse impact on the progression of a number of key schemes, including the Vision Tameside project and a number of key Education programmes to deliver additional school places.

Funding of the Capital Programme assumes the realisation of some significant Capital Receipts from land and property sales which if not achieved will require the reassessment of the investment programme.

Access to Information:

The background papers relating to this report can be inspected by contacting Heather Green, Finance Business Partner by:



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e-mail: heather.green@tameside.gov.uk

1. INTRODUCTION

- 1.1 This is the second capital monitoring report for 2018/19, summarising the forecast outturn based on the financial activity to 30 September 2018.
- 1.2 The detail of this monitoring report is focused on the budget and forecast expenditure for fully approved projects in the 2018/19 financial year. Additional schemes will be added to future detailed monitoring reports once fully approved by Executive Cabinet.

2. CHANGES SINCE THE LAST REPORT

- 2.1 There have been changes to the 2018/19 Capital Programme to the value of £15.835m since the P4 monitoring report. These are largely due to the re-profiling of £16.753m into 2019/20 approved in period 4. A full breakdown of the changes can be found in **Appendix 1** of this report.
- 2.2 The Capital Programme Review outlined how the proposed programme, along with additional emerging pressures, needs to be reprioritised in line with current available resources. A reprioritisation exercise is now ongoing in order to determine which schemes that have been earmarked but not fully approved should proceed, and which should be temporarily placed on hold. **Appendix 1** of this report summarises the number and total value of approved and earmarked schemes.
- 2.3 On 15 January 2018, the Council's main contractor on the Vision Tameside project, Carillion, was put into liquidation. Since then the Local Education Partnership (LEP), through whom Carillion were contracted, have worked to find an alternative contractor to take over the construction project to enable completion of the scheme. On 6 February 2018, the LEP terminated the Vision Tameside construction contract with Carillion and on 7 February 2018 entered into an Early Works Agreement with Robertson Group. The early works agreement is still ongoing, which has allowed works to recommence on site and due diligence to be conducted before arriving at a final contract price to completion. Payments are being made on an open book cost plus arrangement until a new contract is signed.

3. SUMMARY

- 3.1 The current forecast is for service areas to have spent £64.838m on capital investment in 2018/19, which is £11.391m less than the current capital budget for the year. This slippage is spread across a number of areas, and is in part due project delays now being experienced as a result of the liquidation of Carillion who, through the Local Enterprise Partnership (LEP) were delivering or managing a number of key projects.
- 3.2 It is proposed that the capital investment programme is re-profiled to reflect current information. Proposed re-profiling of £10.796m into the next financial year is identified in within the individual service area tables in **Appendix 3**.
- 3.3 Once re-profiling has been taken into account, capital investment is forecast to be £0.595m less than the capital budget for this year.
- 3.4 Section 4 of this report summarises the key messages from the period 6 capital monitoring exercise. There are no significant variances where project spend is expected to significantly exceed budgeted resources, although there are some minor variations across a number of schemes. A number of variations have arisen where projected outturn is less than budget due to slippage in the delivery of the capital programme, resulting in a number of requests for re-profiling into the 2019/20 financial year.

3.5 Table 1 below provides a high level summary of capital expenditure by service area.

Table 1: Overall capital monitoring statement April 2018 – September 2018

CAPITAL MONITORING STATEMENT - SEPTEMBER 2018				
	2018/19 Budget	Actual to 30 September 2018	Projected 2018/19 Outturn	Projected Outturn Variation
	£000	£000	£000	£000
Growth				
Vision Tameside	17,343	5,869	17,343	0
Investment & Development	4,451	797	3,528	(923)
Estates	716	0	716	0
Operations and Neighbourhoods				
Engineers	15,269	4,756	15,391	122
Environmental Services	535	56	251	(284)
Transport (Fleet)	362	0	261	(101)
Corporate Landlord	112	67	145	33
Stronger Communities	35	1	35	0
Children's				
Education	15,074	654	7,463	(7,611)
Finance & IT				
Finance	11,300	5,639	11,300	0
Digital Tameside	4,607	503	3,735	(872)
Population Health				
Active Tameside	5,810	197	4,410	(1,400)
Adults				
Adults	605	0	250	(355)
Governance				
Exchequer	10	0	10	0
Total	76,229	18,539	64,838	(11,391)

3.6 Table 2 below shows the current proposed resources funding the 2018/19 approved projects.

Table 2: Funding statement for 2018/19 approved projects

Resources	£000
Grants & Contributions	29,379
Revenue Contributions	4
Corporate:	
- Prudential Borrowing	5,122
- Reserves & Receipts	41,724
Total	76,229

3.7 The resourcing structure, however, is not final and the Director of Finance will make the best use of resources available at the end of the financial year as part of the year end financing decisions.

3.8 A breakdown of resources by service area is included in **Appendix 2**.

4. CAPITAL EXPENDITURE TO DATE AND PROJECTED OUTTURN 2018/19

4.1 This section of the report provides an update of capital expenditure to date in 2018/19, along with details of significant schemes and schemes with significant projected variations. A detailed breakdown of all schemes within each service area is included in **Appendix 3** of this report.

Growth

4.2 The table below outlines the projected 2018/19 investment for Growth. A detailed breakdown of all schemes within Growth, including prior year spend on significant projects, future budgets and re-profiling is set out in **Appendix 3**.

Table 3: Detail of Growth Capital Investment Programme

Capital Scheme	2018/19 Budget £000	2018/19 Actual to date £000	2018/19 Projected Outturn £000	2018/19 Projected Outturn Variation £000
Vision Tameside Capital Programme				
Vision Tameside	16,985	5,866	16,985	0
Vision Tameside Public Realm	200	3	200	0
Other Scheme individually below £1m	158	0	158	0
Total	17,343	5,869	17,343	0
Investment and Development Capital Programme				
Disabled Facilities Grant	3,624	745	2,864	(760)
Various Schemes all individually below £1m	827	52	664	(163)
Total	4,451	797	3,528	(923)
Estates				
Other Schemes individually below £1m	716	0	716	0
Total	716	0	716	0
Grand Total - Growth	22,510	6,666	21,587	(923)

4.3 The most significant capital project within the Growth directorate is Vision Tameside. This project is currently forecasting that expenditure in 2018/19 will be within budget. Regular detailed reports on progress with the Vision Tameside project are considered by the Strategic Planning and Capital Monitoring Panel.

4.4 Projected outturn on Disabled Facilities Grant is £0.760m less than budgeted resource. Referrals for assistance for mandatory Disabled Facilities Grant continues to be received; however, there are still people who are unable to meet the criteria but will continue to deteriorate if their need is not addressed. Re-profiling of £0.760m Disabled Facilities Grants budget into 2019/20 has been requested.

- 4.5 Re-profiling of budget has been requested for each of the projected outturn variations identified in table 3 above. Further detail on all the schemes within Growth, including prior year spend, future budgets and re-profiling is set out in **Appendix 3**.

Operations and Neighbourhoods

- 4.6 Table 4 outlines the projected 2018/19 investment for Operations and Neighbourhoods. A detailed breakdown of all schemes within Operations and Neighbourhoods, including prior year spend on significant projects, future budgets and re-profiling is set out in **Appendix 3**.

Table 4: Detail of Operations and Neighbourhoods Capital Investment Programme

Capital Scheme	2018/19 Budget £000	2018/19 Actual to date £000	2018/19 Projected Outturn £000	2018/19 Projected Outturn Variation £000
Engineers Capital Programme				
Roads	7,285	2,746	7,285	0
Street Lighting	803	204	803	0
Retaining Walls	658	644	658	0
Other Schemes individually below £1m	6,523	1,162	6,645	122
Total	15,269	4,756	15,391	122
Environmental Services Capital Programme				
Other Scheme individually below £1m	535	56	251	(284)
Total	535	56	251	(284)
Transport Capital Programme				
Other Schemes individually below £1m	362	0	261	(101)
Total	362	0	261	(101)
Corporate Landlord Capital Programme				
Other Schemes individually below £1m	112	67	145	33
Total	112	67	145	33
Stronger Communities Capital Programme				
Other Schemes individually below £1m	35	1	35	0
Total	35	1	35	0
Grand Total – Ops and Neighbourhoods	16,313	4,880	16,083	(230)

- 4.7 The most significant element of the Operations and Neighbourhoods Capital Investment Programme is Engineers, which is currently forecasting projected spend in 2018/19 in excess of budget. This variation has arisen due to significantly increased car park construction costs due to additional excavation and tree clearance requirements.
- 4.8 The variance on the transport capital programme has arisen due to vehicles originally planned to be purchased in year no longer meeting the required specification; replacement vehicles will now be purchased in 2018/19. Other variations in the Environmental Services capital programme relate to schemes being under budget and minor slippage over a number of schemes. Re-profiling of £0.301m of budget into 2019/20 has been requested.

4.9 Further detail on all the schemes within Operations and Neighbourhoods, including prior year spend on significant projects, future budgets and re-profiling is set out in **Appendix 3**.

Children's Services

4.10 Table 5 outlines the projected 2018/19 investment for Children's Services. A detailed breakdown of all schemes within Children's services, including prior year spend on significant projects, future budgets and re-profiling is set out in **Appendix 3**.

Table 5: Detail of Children's Services Capital Investment Programme

Capital Scheme	2018/19 Budget £000	2018/19 Actual to date £000	2018/19 Projected Outturn £000	2018/19 Projected Outturn Variation £000
Education Capital Programme				
Aldwyn Primary Additional Accommodation	2,228	0	1,000	(1,228)
Hyde Community College	1,721	0	1,000	(721)
Mossley Hollins- 4 Classroom Extension	1,581	504	1,081	(500)
Alder Community High School	1,146	0	400	(746)
Other Schemes individually below £1m And unallocated funding	8,398	150	3,982	(4,416)
Total	15,074	654	7,463	(7,611)

4.11 Regular detailed reports on progress with the Education Capital Programme are considered elsewhere on the Strategic Planning and Capital Monitoring Panel agenda. The Education Capital Programme is currently forecasting that outturn will be £7.611m less than budgeted resources. This is due to a combination of delay on a number of schemes and some unallocated funding. Re-profiling of £6.948m of budget into 2019/20 has been requested.

Finance and IT

4.12 Table 6 outlines the projected 2018/19 investment for Finance and IT. A detailed breakdown of all schemes within Finance and IT, including prior year spend on significant projects, future budgets and re-profiling is set out in **Appendix 3**.

Table 6: Detail of Finance & IT Capital Investment Programme

Capital Scheme	2018/19 Budget £000	2018/19 Actual to date £000	2018/19 Projected Outturn £000	2018/19 Projected Outturn Variation £000
Digital Tameside Capital Programme				
DCMS Fibre	2,058	289	2,058	0
ICT- Vision Tameside	1,215	40	1,215	0
Schemes individually below £1m	1,334	174	462	(872)
Total	4,607	503	3,735	(872)
Finance				
Strategic Investment In Manchester Airport	11,300	5,639	11,300	0

Total	11,300	5,639	11,300	0
Grand Total – Finance and IT	15,907	6,142	15,035	(872)

4.13 A detailed breakdown of all schemes within Finance and IT, including prior year spend on significant projects, future budgets and re-profiling is set out in **Appendix 3**.

Population Health

4.14 Table 7 below, outlines the projected 2018/19 investment for Population Health. A detailed breakdown of all schemes within Population Health, including prior year spend, future budgets and re-profiling is set out in **Appendix 3**.

Table 7: Detail of Population Health Capital Investment Programme

Capital Scheme	2018/19 Budget £000	2018/19 Actual to date £000	2018/19 Projected Outturn £000	2018/19 Projected Outturn Variation £000
Active Tameside Capital Programme				
New Denton Facility	5,500	179	4,100	(1,400)
Schemes individually below £1m	310	18	310	0
Total	5,810	197	4,410	(1,400)

4.15 Regular detailed reports on progress with the Active Tameside Capital Programme are considered by the Strategic Planning and Capital Monitoring Panel and are elsewhere on this agenda. The projected spend in 2018/19 is currently £1.400m under budget. Delays to these schemes are due to a later than anticipated start to work on the Denton Wellness Centre and the contractor for the Hyde Leisure Pool extension withdrawing just prior to the signing of the contract.

4.16 Re-profiling of £1.400m of budget into 2019/20 has been requested. A detailed breakdown of Active Tameside programme, including prior year spend, future budgets and re-profiling is set out in **Appendix 3**.

Adults

4.17 A breakdown of the Adults Capital Programme is provided in **Appendix 3**. Re-profiling of £0.355m of budget into 2019/20 has been requested. A detailed breakdown including prior year spend, future budgets and re-profiling is set out in **Appendix 3**.

Governance

4.18 A breakdown of the Exchequer Capital Programme is provided in **Appendix 3**.

5. CAPITAL RECEIPTS

5.1 With the exception of capital receipts earmarked as specific scheme funding, all other capital receipts are retained in the Capital Receipts Reserve and utilised as funding for the Council's corporately funded capital expenditure, together with any other available resources identified in the medium term financial strategy.

5.2 Further information on capital receipts can be found in **Appendix 4**.

6. PRUDENTIAL INDICATORS

- 6.1 The CIPFA Prudential Code for Finance in Local Authorities was introduced as a result of the Local Government Act (2003) and was effective from 1 April 2004. The Code sets out indicators that must be monitored to demonstrate that the objectives of the Code are being fulfilled.
- 6.2 The initial Prudential Indicators for 2018/19 and the following two years were agreed by the Council in February 2018. The Capital Expenditure indicator has been updated to reflect the latest position.
- 6.3 The latest Prudential Indicators are shown in **Appendix 5**.

7. RECOMMENDATIONS

- 7.1 As set out at the front of the report.

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Programme Changes and Summary

Changes to the 2018/19 Capital Programme	
	£000
Period 4 Capital Programme	92,064
Period 4 Re-Profiling to 19/20	(16,753)
Changes per Executive Cabinet 25 June 2018	
- Statutory Compliance	10
Updated Grant Allocations:	
- Education Capital Grant Changes	908
Period 6 Capital Programme	76,229

Status	Number of Schemes	2018/19 Budget
Approved	187	76,229
Earmarked	25	42,512
Total	212	118,741

Programme Changes and Summary

TOTAL CAPITAL PROGRAMME- SEPTEMBER 2018

	2017/18 Actual	2018/19 Budget (Approved)	2018/19 Budget (Earmarked)	2019/20 Budget (Earmarked)	2020/21 Budget (Earmarked)
	£000	£000	£000	£000	£000
Growth					
Vision Tameside	20,708	17,343	-	-	-
Investment & Development	2,470	4,451	12,700	-	-
Estates	59	716	1,400	-	-
Operations and Neighbourhoods					
Engineering Services	6,976	15,269	2,500	8,195	6,000
Environmental Services	396	535	3,700	100	-
Transport	5,670	362	500	-	-
Corporate Landlord	7,256	112	6,062	2,250	-
Stronger Communities	418	35	200	-	-
Children's					
Education	5,072	15,074	-	-	-
Children	97	-	1,000	-	-
Finance & IT					
Finance	-	11,300	-	-	-
Digital Tameside	2,035	4,607	3,000	-	-
Population Health					
Active Tameside	226	5,810	-	-	-
Adults					
Adults	-	605	11,450	1,250	-
Governance					
Exchequer	-	10	-	-	-
Total	51,387	76,229	42,512	11,795	6,000

Financing

Service Area	Grants and Contributions	Revenue Contributions	Prudential Borrowing	Receipts/Reserves	Total
Growth					-
Vision Tameside	-	-	-	17,343	17,343
Investment and Development	3,904	-	-	547	4,451
Estates	-	-	-	716	716
Operations and Neighbourhoods					-
Engineers	6,310	-	-	8,959	15,269
Environmental Services	494	-	-	41	535
Transport	-	-	362	-	362
Corporate Landlord	-	-	-	112	112
Stronger Communities	-	4	-	31	35
Children					-
Children	-	-	-	-	-
Education	15,074	-	-	-	15,074
Finance					-
Finance	-	-	-	11,300	11,300
Digital Tameside	2,095	-	-	2,512	4,607
Population Health					-
Active Tameside	1,050	-	4,760	-	5,810
Adults					-
Adults	455	-	-	150	605
Governance					-
Exchequer	-	-	-	10	10
Total	29,382	4	5,122	41,721	76,229

Service Area Detail Growth

Vision Tameside Capital Programme									Re-profiled Budgets		
Capital Scheme	Spend in prior years £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2018/19 Actual to date £000	2018/19 Projected Outturn £000	2018/19 Projected Outturn Variation £000	Re-profiling to be approved £000	2018/19 £000	2019/20 £000	2020/21 £000
Vision Tameside	39,702	16,985	0	0	5,866	16,985	0	0	16,985	0	0
Vision Tameside Public Realm		200	3,579	0	3	200	0	0	200	3,579	0
Document Scanning		158	0	0	0	158	0	0	158	0	0
Total	39,702	17,343	3,579	0	5,869	17,343	0	0	17,343	3,579	0

Growth

Investment and Development Capital Programme									Re-profiled Budgets		
Capital Scheme	Spend in prior years £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2018/19 Actual to date £000	2018/19 Projected Outturn £000	2018/19 Projected Outturn Variation £000	Re-profiling to be approved £000	2018/19 £000	2019/20 £000	2020/21 £000
Disabled Facilities Grant		3,624	0	0	745	2,864	(760)	(760)	2,864	760	0
Godley Garden Village		259	0	0	0	259	0	0	259	0	0
Ashton Town Centre and Civic Square		200	1,317	0	0	50	(150)	(150)	50	1,467	0
Ashton Town Hall		124	0	0	22	124	0	0	124	0	0
Godley Hill Development and Access Road		110	0	0	0	100	(10)	(10)	100	10	0
St Petersfield		84	0	0	11	84	0	0	84	0	0
Longlands Mill		21	0	0	0	21	0	0	21	0	0
Ashton Old Baths	4,032	17	0	0	19	19	2	0	17	0	0
Hyde Town Centre		12	0	0	0	7	(5)	0	12	0	0
Total	4,032	4,451	1,317	0	797	3,528	(923)	(920)	3,531	2,237	0

Reprofiling Requested

Disabled Facilities Grant- Projected Variation (£0.760m)

Referrals for assistance for mandatory Disabled Facilities Grant continue to be received however there are still those people who are unable to meet the criteria but will continue to deteriorate if their need is not addressed. Given this issue, it is likely there will be a need for £0.760m slippage into the next financial year.

Ashton Town Centre and Civic Square- Projected Variation (£0.150m)

Works on this project cannot be completed until the Construction of the new Shared Service Centre is complete and the site has been demobilized. The previous projected outturn of £200k was based on the assumption we will be in a position to order materials within this financial year. However the latest construction programme for the new build and public realm programme dictate that works to complete Ashton Market Square will not commence this financial year so there will be limited spend during this financial year.

Growth

Estates Capital Programme									Re-profiled Budgets		
Capital Scheme	Spend in prior years £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2018/19 Actual to date £000	2018/19 Projected Outturn £000	2018/19 Projected Outturn Variation £000	Re-profiling to be approved £000	2018/19 £000	2019/20 £000	2020/21 £000
Opportunity Purchase Fund		500	0	0	0	500	0	0	500	0	0
Mottram Showground (OPF)		114	0	0	0	114	0	0	114	0	0
Prep of Outline Planning Applications/Review of Playing Field Provision		102	0	0	0	102	0	0	102	0	0
		716	0	0	0	716	0	0	716	0	0

Operations & Neighbourhoods

Engineers Capital Programme									Re-profiled Budgets		
Capital Scheme	Spend in prior years £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2018/19 Actual to date £000	2018/19 Projected Outturn £000	2018/19 Projected Outturn Variation £000	Re-profiling to be approved £000	2018/19 £000	2019/20 £000	2020/21 £000
Bridges & Structures		1,927	0	0	418	1,927	0	0	1,927	0	0
Principal/Nonprincipal Roads-Ashton		1,339	0	0	50	1,339	0	0	1,339	0	0
Principal/Nonprincipal Roads-Stalybridge		996	0	0	533	996	0	0	996	0	0
Principal/Nonprincipal Roads-Dukinfield		899	0	0	249	899	0	0	899	0	0
Car Parking		874	0	0	18	996	122	0	874	0	0
Principal/Nonprincipal Roads-Droylsden		866	0	0	311	866	0	0	866	0	0
Street Lighting		803	0	0	204	803	0	0	803	0	0
Principal/Nonprincipal Roads-Hyde		783	0	0	477	783	0	0	783	0	0
Principal/Nonprincipal Roads-Denton		765	0	0	240	765	0	0	765	0	0
Retaining Walls/Mottram & Hollingworth		658	0	0	644	658	0	0	658	0	0
Principal/Nonprincipal Roads-Longendale		589	0	0	239	589	0	0	589	0	0
Principal/Nonprincipal Roads-Audenshaw		555	0	0	457	555	0	0	555	0	0
Principal/Nonprincipal Roads-Mossley		493	0	0	190	493	0	0	493	0	0
Other Schemes		3,722	0	0	726	3,722	0	0	3,722	0	0
Total		15,269	0	0	4,756	15,391	122	0	15,269	0	0

Car Parking Projected Variation (£0.122m)

Significant increased construction costs for car park due to additional excavation and tree clearance requirements. This will be funded by a contribution from revenue

Operations & Neighbourhoods

Environmental Services Capital Programme									Re-profiled Budgets		
Capital Scheme	Spend in prior years £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2018/19 Actual to date £000	2018/19 Projected Outturn £000	2018/19 Projected Outturn Variation £000	Re-profiling to be approved £000	2018/19 £000	2019/20 £000	2020/21 £000
Retrofit (Basic Measures)		315	0	0	6	50	(265)	(265)	50	265	0
Infrastructure Improvements		60	0	0	12	30	(30)	(30)	30	30	0
Oxford Park Play Area		40	0	0	0	40	0	0	40	0	0
Riding Track and Footpath		30	0	0	0	30	0	0	30	0	0
Dukinfield Park Improvements		22	0	0	6	16	(6)	(6)	16	6	0
Sam Redfern Green		17	0	0	0	17	0	0	17	0	0
Minor Schemes (Under £10K)		51	0	0	32	68	17	0	51	0	
Total		535	0	0	56	251	(284)	(301)	234	301	0

Reprofiling Requested

Retrofit (Basic Measures) - Projected Variation (£0.265m) - This variation relates to domestic retrofit measures for eligible residents. The primary funding for these measures comes from the Energy Company Obligation (ECO) fund that is managed by Central Government. The irregularity of ECO funding makes it difficult to profile and predict spend from this capital pot of money.

Operations & Neighbourhoods

Transport Services Capital Programme									Re-profiled Budgets		
Capital Scheme	Spend in prior years £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2018/19 Actual to date £000	2018/19 Projected Outturn £000	2018/19 Projected Outturn Variation £000	Re-profiling to be approved £000	2018/19 £000	2019/20 £000	2020/21 £000
Procurement of 58 Fleet Vehicles		362	0	0	0	261	(101)	0	362	0	0
Total		362	0	0	0	261	(101)	0	362	0	0

Procurement of 58 Fleet Vehicles – Projected Variation (£0.101m)

The vehicles now being procured have had a change to the original specification as no one could supply what was requested. Due to the change in specification, costs are less than expected although as the tender is still out the exact cost cannot be confirmed. We are expecting delivery February 2019.

Corporate Landlord Capital Programme									Re-profiled Budgets		
Capital Scheme	Spend in prior years £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2018/19 Actual to date £000	2018/19 Projected Outturn £000	2018/19 Projected Outturn Variation £000	Re-profiling to be approved £000	2018/19 £000	2019/20 £000	2020/21 £000
Building Fabric Works		78	0	0	0	78	0	0	78	0	0
Statutory Compliance		26	0	0	67	67	41	0	26	0	0
Dukinfield Crematoria Clock Tower		8	0	0	0	0	(8)	0	8	0	0
		112	0	0	67	145	33	0	112	0	0

Operations & Neighbourhoods

Stronger Communities Capital Programme									Re-profiled Budgets		
Capital Scheme	Spend in prior years £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2018/19 Actual to date £000	2018/19 Projected Outturn £000	2018/19 Projected Outturn Variation £000	Re-profiling to be approved £000	2018/19 £000	2019/20 £000	2020/21 £000
Libraries In The 21st Century		31	0	0	1	31	0	0	31	0	0
Street Art In The Community		4	0	0	0	4	0	0	4	0	0
Total		35	0	0	1	35	0	0	35	0	0

Children

Education Capital Programme									Re-profiled Budgets		
Capital Scheme	Spend in prior years £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2018/19 Actual to date £000	2018/19 Projected Outturn £000	2018/19 Projected Outturn Variation £000	Re-profiling to be approved £000	2018/19 £000	2019/20 £000	2020/21 £000
Unallocated Funding Streams		2,941	211	211	0	804	(2,137)	HG7 (2,137)	804	2,348	211
Aldwyn Primary Additional Accommodation		2,228	0	0	0	1,000	(1,228)	(1,228)	1,000	1,228	0
Hyde Community College		1,721	0	0	0	1,000	(721)	(721)	1,000	721	0
Mossley Hollins- 4 Classroom Mobile		1,581	0	0	504	1,081	(500)	0	1,581	0	0
Alder High School- Extension		1,146	0	0	0	400	(746)	(746)	400	746	0
St Johns CE Dukinfield		791	0	0	0	0	(791)	(791)	0	791	0
St Anne's Primary School Denton- Roof Replacement		547	0	0	1	547	0	0	547	0	0
Alder High School- Classroom Alterations		531	0	0	0	531	0	0	531	0	0
Alder Buy Out Fitness		495	0	0	0	0	(495)	(495)	0	495	0
Rayner Stephens High School		475	0	0	0	5	(470)	(470)	5	470	0
Primary Capital Programme- Russell Scott		264	0	0	0	264	0	0	264	0	0
St Thomas Moore		200	0	0	0	200	0	0	200	0	0
Gorse Hall- Heat Emitters		178	0	0	0	0	(178)	(178)	0	178	0
School Condition Related Works Contingency		150	0	0	56	150	0	0	150	0	0
Minor Schemes (Under £150K)		1,826	0	0	93	1,481	(345)	(182)	1,644	182	0
Total		15,074	211	211	654	7,462	(7,611)	(6,948)	8,126	7,159	211

HG8

TA1

Slide 11

- HG7** I'm not convinced by Steve's projections in Education - I think he is being too optimistic about what he can realistically progress and spend before the end of the year. We can leave for this quarter but we need to be more challenging at Month 9 as I know the outturn will be significantly lower than current projections.
Heather Green, 24/10/18
- HG8** as above - I do not believe we will spend anywhere near £12m given we have only spent 0.6 so far. Can we add some narrative re awaiting engineers recharges for works that have been completed but not yet billed??
Heather Green, 24/10/18
- TA1** Added on next slide
Thomas Austin, 24/10/18

Children- Reprofiling/Variation Narrative

It should be noted that although current spend on many of the Education schemes is low, this is in part due to an element of works being carried out but not yet billed for by Engineers Services. However; there are some projected variances as follows:

Reprofiling Requested

- **Unallocated Funding Schemes (£2.137m)**- A number of funding streams have not yet been allocated to specific projects and are therefore unlikely to be spent in 2018/19.
- **Aldwyn Primary Additional Accommodation (£1.228m)**
- **St Johns CE Dukinfield (£0.791m)**
- **Hyde Community College (0.721m)**
- **Alder High School Extension (£0.746m)**
- **Alder Buy Out Fitness Centre (£0.495m)**
- **Rayner Stephens Community High School (£0.470m)**
- **Gorse Hall Heat Emitters (£0.178m)**
- **Stalyhill Toilets (£0.100m)**

The above schemes have all been delayed due to the liquidation and departure of Carillion and subsequent appointment of Robertson. The build on Aldwyn Primary Additional Accommodation is due to commence shortly and be completed in August 2019 in line for the September 2019 intake. The next opportunity for work to begin on the other schemes is Summer 2019. The budget for Alder Buy Out Fitness Centre needs to be slipped into 2019/20 until a solution is reached whether the council would buy out the interests in the private gym so that it could form part of the school.

Mossley Hollins- Projected Variation (£0.500)

Reduced costs are a result of the scope of the scheme being reduced as internal alterations previously planned are not being proceeded with at this stage. The project is expected to be completed by January 2019.

Finance

Finance Capital Programme									Re-profiled Budgets		
Capital Scheme	Spend in prior years £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2018/19 Actual to date £000	2018/19 Projected Outturn £000	2018/19 Projected Outturn Variation £000	Re-profiling to be approved £000	2018/19 £000	2019/20 £000	2020/21 £000
Strategic Investment in Manchester Airport		11,300	0	0	5,639	11,300	0	0	11,300	0	0
Total		11,300	0	0	5,639	11,300	0	0	11,300	0	0

Digital Tameside Capital Programme									Re-profiled Budgets		
Capital Scheme	Spend in prior years £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2018/19 Actual to date £000	2018/19 Projected Outturn £000	2018/19 Projected Outturn Variation £000	Re-profiling to be approved £000	2018/19 £000	2019/20 £000	2020/21 £000
DCMS Fibre		2,058	0	0	289	2,058	0	0	2,058	0	0
ICT- Vision Tameside	249	1,215	0	0	40	1,215	0	0	1,215	0	0
Tameside Data Centre		819	0	0	25	69	(750)	(750)	69	750	0
Tameside Digital Infrastructure		279	0	0	101	279	0	0	279	0	0
CCTV Fibre		147	0	0	31	57	(90)	(90)	57	90	0
Working Differently- IT Hardware & Software		54	0	0	14	54	0	0	54	0	0
Digital by Design		35	0	0	3	3	(32)	(32)	3	32	0
Total	249	4,607	0	0	503	3,735	(872)	(872)	3,735	872	0

Reprofiling Requested

Tameside Data Centre – (£0.750m)

This scheme is reliant on the next planned work of Ashton Old Baths which is not anticipated to be completed this financial year. Due to the delays, the data centre work cannot be commenced until the works are approved.

Population Health

Active Tameside Capital Programme									Re-profiled Budgets		
Capital Scheme	Spend in prior years £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2018/19 Actual to date £000	2018/19 Projected Outturn £000	2018/19 Projected Outturn Variation £000	Re-profiling to be approved £000	2018/19 £000	2019/20 £000	2020/21 £000
New Denton Facility		5,500	9,079	0	179	4,100	(1,400)	(1,400)	4,100	10,479	0
Extension to Hyde Leisure Pool		250	2,778	0	18	250	0	0	250	2,778	0
Wave Machine at Hyde Leisure		60	0	0	0	60	0	0	60	0	0
Total		5,810	11,857	0	197	4,410	(1,400)	(1,400)	4,410	13,257	0

Reprofiling Requested

New Denton Facility – (£1.400m)

An updated cash-flow forecast for the new Denton Facility has now been prepared based on a 12 November start date.

Adults

Adults Capital Programme									Re-profiled Budgets		
Capital Scheme	Spend in prior years £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2018/19 Actual to date £000	2018/19 Projected Outturn £000	2018/19 Projected Outturn Variation £000	Re-profiling to be approved £000	2018/19 £000	2019/20 £000	2020/21 £000
Oxford Park Development		455	0	0	0	100	(355)	(355)	100	355	0
4C Capital Grants Adults		150	0	0	0	150	0	0	150	0	0
Total		605	0	0	0	250	(355)	(355)	250	355	0

Reprofiling Requested

Oxford Park Development– (£0.355m)

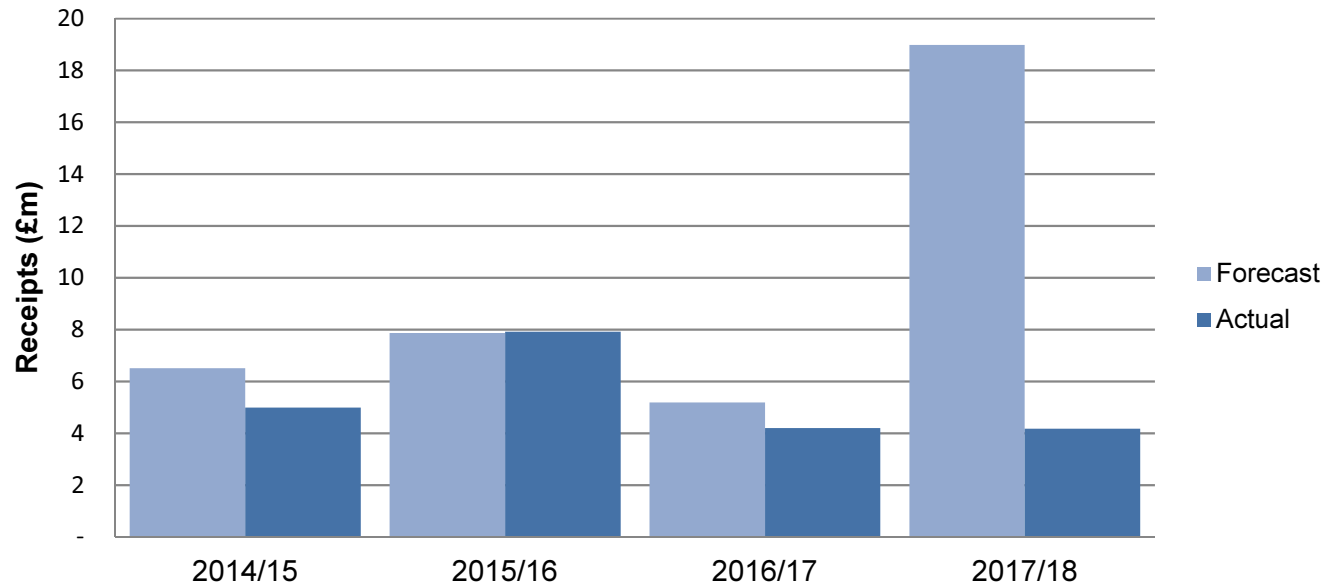
The Oxford Park scheme is now anticipated to start on 1st February 2019 and be completed by 30th September 2019. The project is currently completing the Procurement Initiation Document (PID) for STAR Procurement to procure a construction contractor. The Scope should be available mid October and this will allow procurement of a suitable contractor. Commencement of construction will be dependent on the chosen contractor's capacity.

Governance

Exchequer Capital Programme									Re-profiled Budgets		
Capital Scheme	Spend in prior years £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2018/19 Actual to date £000	2018/19 Projected Outturn £000	2018/19 Projected Outturn Variation £000	Re-profiling to be approved £000	2018/19 £000	2019/20 £000	2020/21 £000
Online Forms		10	0	0	0	10	0	0	10	0	0
Total		10	0	0	0	10	0	0	10	0	0

Receipts

Forecast and Actual Receipts from Fixed Asset Disposals



Officers are continuing with the disposal of development sites that have already been approved or agreed for development and sale, and which are mainly based around the legacy school sites following the Building Schools for the Future along with the sites identified for development by Matrix Homes. These development sites are anticipated to realise approximately £37m in capital receipts over the next 2-3 years.

A review of surplus non-operational Council assets is being undertaken to identify other sites for disposal. Sites are being assessed and information about sites to be considered for disposal will be shared with Members at the Member Development session planned for November to obtain consensus and support for proceeding with disposal of the sites. The 46 sites currently identified for disposal would be expected to generate approximately £7m in Capital receipts over a period of 2-3 years, making a total of £44m.

Receipts achieved in year to 30th September are £0.451m.

Prudential Indicators

	Limit	Actual	Amount within limit
	£000s	£000s	£000s
Operational Boundary for External Debt	205,276	111,998	(93,278)
Authorised Limit for External Debt	225,276	111,998	(113,278)

- The Authorised Limit for External Debt sets the maximum level of external borrowing on a gross basis (i.e. excluding investments) for the Council.
- The operational boundary for External Debt comprises the Council's existing debt plus the most likely estimate of capital expenditure/financing for the year. It excludes any projections for cash flow movements. Unlike the authorised limit breaches of the operational boundary (due to cash flow movements) are allowed during the year as long as they are not sustained over a period of time.
- These limits include provision for borrowing in advance of the Council's requirement for future capital expenditure. This may be carried out if it is thought to be financially advantageous to the Council.

	Limit	Actual	Amount within limit
	£000s	£000s	£000s
Upper Limit for fixed	191,071	12,502	(178,569)
Upper Limit for variable	63,690	(61,505)	(125,195)

- These limits are in respect of the Council's exposure to the effects of changes in interest rates.
- The limits reflect the net amounts of fixed/variable rate debt (i.e. fixed/variable loans less fixed/variable investments). These indicators allow the Council to manage the extent to which it is exposed to changes in interest rates.

	Limit	Actual	Amount within limit
	£000s	£000s	£000s
Capital Financing Requirement	191,071	191,071	-

- The Capital Financing Requirement (CFR) measures the Council's underlining need to borrow for capital purpose, i.e. its borrowing requirement. The CFR is the amount of capital expenditure that has not yet been financed by capital receipts, capital grants or contributions from revenue.
- The CFR increases by the value of capital expenditure not immediately financed, (i.e. borrowing) and is reduced by the annual Minimum Revenue Provision for the repayment of debt.

Prudential Indicators

	Limit	Actual	Amount within limit
	£000s	£000s	£000s
Capital expenditure	135,399	18,539	(116,860)

- This is the estimate of the total capital expenditure to be incurred.

Gross borrowing and the capital financing requirement	CFR @ 31/07/18 + increase years 1,2,3	Gross borrowing	Amount within limit
	£000s	£000s	£000s
	191,071	111,998	(79,073)

- To ensure that medium term debt will only be for capital purposes, the Council will ensure that the gross external borrowing does not, except in the short term, exceed the total of the capital financing requirement (CFR).

Maturity structure for borrowing 2018/19		
Fixed rate		
Duration	Limit	Actual
Under 12 months	0% to 15%	0.29%
12 months and within 24 months	0% to 15%	0.31%
24 months and within 5 years	0% to 30%	1.93%
5 years and within 10 years	0% to 40%	5.86%
10 years and above	50% to 100%	91.62%

- These limits set out the amount of fixed rate borrowing maturing in each period expressed as a percentage of total fixed rate borrowing. Future borrowing will normally be for periods in excess of 10 years, although if longer term interest rates become excessive, shorter term borrowing may be used. Given the low current long term interest rates, it is felt it is acceptable to have a long maturity debt profile.

Report To:	STRATEGIC PLANNING AND CAPITAL MONITORING PANEL
Date:	26 November 2018
Reporting Officer:	David Moore – Interim Director of Growth
Subject:	LEISURE ASSETS CAPITAL INVESTMENT PROGRAMME UPDATE
Report Summary:	This report provides a summary of progress to date in relation to the delivery of the Council's capital investment programme to improve sports and leisure facilities approved by Executive Cabinet on 24 March 2016.
Recommendations:	<ol style="list-style-type: none">1) That the Strategic Planning and Capital Monitoring Panel recommend that Executive Cabinet approve the £1.5m grant award by Sport England be added to the Tameside Wellness Centre, project value in the Capital Programme.2) That a report be presented to Executive Cabinet on the funding shortfall for the Hyde Pool scheme and to consider the options available to the Council.
Links to Community Strategy:	The Community Strategy 2012-22 (and the Corporate Plan 2013-18) outlines the priorities for improving the Borough. The Leisure Assets Capital Investment Programme directly links to the Tameside Sustainable Community Strategy objective of 'Healthy Tameside'.
Policy Implications:	This Leisure Assets Capital Investment Programme supports the Tameside Health and Wellbeing Strategy and specifically the strategic priority for reducing physical inactivity and improving physical activity levels across Tameside.
Financial Implications: (Authorised by the Section 151 Officer)	<p>The Executive Cabinet approved a £20.4m leisure facility investment budget on 24 March 2016.</p> <p>As set out in section 2 of this report, included within the total investment budget was £2m for the Active Hyde pool extension scheme. On 30 August 2017 Executive Cabinet approved an additional investment of £1.096m and a further £0.088m was approved by Cabinet on 21 March 2018, taking the total approved budget for Hyde Pool to £3.185m. The Active Hyde scheme was delayed due to technical issues compounded by the late withdrawal of the main contractor from the scheme earlier this year. It is estimated that the delay has led to the need for additional capital funding of £0.250m taking the proposed Council's total investment in the scheme to £3.435m. Once the value of the funding shortfall has been fully evaluated by the LEP a further report will be prepared for consideration by Executive Cabinet.</p> <p>Also set out in section 2 of this report, the Council's Stage 2 funding application to Sport England to enhance the Tameside Wellness Centre project has been approved. The Lottery Funding Agreement has now been signed and the value of the grant confirmed at 1.5m. Approval is sought for the £1.5m grant to be added to the scheme budget. If approved, the</p>

scheme value for the Tameside Wellness Centre, Denton will be £16.224m (£13.674m Council investment, £1.5m Lottery funding and £1.050m repayable loan by Active Tameside).

It should be noted that to access the £1.5m Lottery funding there are strict conditions to be met. There are 25 project conditions to be achieved prior to the drawdown of any part of the lottery grant and 4 legacy conditions to be achieved prior to the drawdown of the lottery grant retention. A robust process must be put in place so that all 29 conditions are achieved in a timely manner.

The viability appraisal of the Tameside Wellness Centre project is now complete and a cash flow forecast prepared based on a 12 November start date on site. The 2018/19 period 6 capital monitoring reflects the delayed start date and seeks approval for budget re-phasing into 2019/20 for the Tameside Wellness Centre.

Elected Members should note section 3 of the report. This explains there is a clear risk to both the Council and Active Tameside that delays to facility completion dates will impact on the opportunity for Active Tameside to realise the expected levels of additional revenue. The Council's financial plan assumes reductions to the annual revenue investment in Active Tameside as a result of Active Tameside being able to realise these additional revenues which are now being delayed.

VAT advice has been received from the Council's VAT advisors, PSTAX. Financial Management have been reassured that there will be no negative VAT consequences for the Tameside Wellness Centre project. However this advice was based on the Council leasing the facility on a peppercorn rent and receiving no other consideration from the lessee. If this arrangement changes, the Council's ability to reclaim VAT on the land transactions or the development and construction of the building would be put at risk.

**Legal Implications:
(Authorised by the Borough
Solicitor)**

Members should be mindful of the potential VAT implications as set out by the section 151 Officer when making this recommendation to Cabinet.

It is important to manage the Council's leisure offer effectively to ensure it provides value for money and properly supports the health and wellbeing needs of the borough. The monitoring of the capital investment programme by Members plays a key role in doing so. Members need to consider the report holistically and have clear oversight in providing strategic direction when balancing competing priorities, whilst ensuring the Council's fiduciary duties to the public purse continue to be met.

Risk Management:

Risk management is considered in section 3 of this report.

Access to Information:

The background papers can be obtained from the author of the report, Andrea Wright, Capital Projects Lead, by:



Telephone: 0161 342 3980



e-mail: andrea.wright@tameside.gov.uk

1. INTRODUCTION

- 1.1 This report provides a summary of progress to date in relation to the delivery of the Council's capital investment programme to improve sports and leisure facilities approved by Executive Cabinet on 24 March 2016. The investment programme is now providing high quality sports and leisure facilities creating a platform to reduce physical inactivity and supporting the development of a sustainable funding model for Active Tameside.
- 1.2 Additional benefits from the programme include a reduction in dependence on other Council and health related services, increased participation in community life and improved quality of life for all residents including the most vulnerable.
- 1.3 Once implemented in full, the proposals will enable revenue investment in Active Tameside to be reduced from £1.865 million in 2015-16 to £0.441 million by the end of the contract in 2023-24 (a reduction of £1.424 million or 76%).
- 1.4 Approval for any capital re-phasing highlighted in this report will be dealt with in the Capital Monitoring Report presented to the Executive Cabinet.

2. PROGRAMME UPDATE

- 2.1 The Leisure Assets Capital Investment Programme comprises a number of individual projects. The following schemes have been completed as planned:-
 - Active Copley heating system replacement (£0.369m).
 - Active Copley pitch replacement scheme (£0.177m).
 - Active Medlock roof replacement scheme (£0.120m).
 - Active Dukinfield development (ITRAIN) – (£1.3m Council investment & £1m repayable loan by Active Tameside).
 - Active Longdendale Development (Total Adrenaline) – (£0.600m repayable loan by Active Tameside).
- 2.2 **Active Hyde Pool Extension (£3.096m)** – A revised budget of £3.096m for the extension of Active Hyde was recommended for approval by Strategic Planning and Capital Monitoring Panel on 10 July 2017. In addition, a further £88,280 was approved by Executive Cabinet on 21 March 2018 to increase the capital allocation to £3,185,000 in the 2018-2019 capital programme. It was envisaged that the additional capital would enable work to start on site in May 2018 subject to contract.
- 2.3 The Hyde Pool Extension scheme had initially been delayed due to technical issues that required approval for additional funding. This delay has been compounded by the late withdrawal of the main contractor from the scheme earlier this year. Since the withdrawal, the day before the anticipated contract signing, the LEP has been working to secure a new contractor. A proposal has been submitted by a potential new contractor which is being fully evaluated by the LEP. The outcome of the evaluation will lead to the need for additional capital funding estimated to be in the region of £0.250m. The need for additional funding has been mitigated by a number of value engineering proposals. Once the value of the funding shortfall has been fully evaluated a further report on the options available to the Council will be prepared for consideration by Executive Cabinet.
- 2.4 **Active Hyde Wave Machine Replacement (£0.060m)** - The Wave Machine installation at Active Hyde would normally need a two-week partial facility closure due to the need to drain the pool tank to facilitate the installation. However, a technical assessment is under way to determine if the installation can take place without draining the pool thereby maintaining attendances and associated income levels for Active Tameside. The design of the new system is underway with installation to take place this financial year.

- 2.5 **Tameside Wellness Centre, Denton (£13.674m Council investment & £1.050m repayable loan by Active Tameside)** – The Tameside Wellness Centre scheme is progressing following a Council Key Decision of 27 April 2017. The Development Agreement and Land Sale Agreement have now become unconditional with construction of the new facility scheduled to start in early November.
- 2.6 Consultation on the design of the centre concluded on the 5 November 2017. However, further design consultation is taking place with a forum of people living with Dementia. This is to ensure that the facility is "Dementia Friendly".
- 2.7 The Council's Stage 2 funding application to Sport England was approved by Sport England Panel on the 12 July 2018 subject to the signing of the Lottery Funding Agreement. The Lottery Funding agreement has now been signed and the value of grant confirmed at £1.5m. Sport England's contribution needs to be added to the capital value of the scheme in the Council's Capital Programme. Sport England has specific guidelines for signage and media releases that the Council is required to comply with under Lottery Funding agreement.
- 2.8 Work to facilitate an early delivery of the scheme continues to be progressed with the developer and the preferred contractor.

3. RISK MANAGEMENT

- 3.1 The major risks associated with all capital schemes include funding, increasing costs and time delays occurring during the development and delivery phases. The Council continues to manage and monitor schemes using robust project management methodology and governance to mitigate these risks.
- 3.2 The capital investment report approved by the Executive Cabinet on 24 March 2016, as referred to in section 1.1, included supporting a rationale to reduce the annual revenue investment payable by the Council to Active Tameside i.e. a reduction from £1.865 million in 2015-16 to £0.441 million by the end of the contract in 2023-24. The planned reduction included a number of proposals associated with the capital investment programme via additional revenue that would be realised by Active Tameside from the new facilities. The reduction profile was based on expected facility completion dates at that time.
- 3.3 There is a clear risk to both the Council and Active Tameside that delays to facility completion dates will impact on the opportunity for Active Tameside to realise the expected levels of additional revenue, which will subsequently enable the Council to reduce the level of annual revenue investment payable during the existing contract period. The context of the additional revenue that would not be realised for each month a facility completion is delayed is an estimated sum of £35,000 for the Tameside Wellness Centre and an estimated sum of £6,000 for Hyde Pool.
- 3.4 The risk register for the Leisure Asset Investment Programme is attached at **Appendix 1**.

4. RECOMMENDATIONS

- 4.1 As set out on the report cover.

APPENDIX 1

Risk Register at October 2018

	Risk Description	Mitigation Plan	Raw Consequence	Raw Likelihood	Raw Risk Level	Actions	Residual Consequence	Residual Likelihood	Residual Risk Level
1 Wellness Centre	Sport England funding application is unsuccessful resulting in the delivery of a modified scheme. This could result in public and stakeholder dissatisfaction and may affect the operational viability of the facility and its health outcomes.	Strong application. A number of pre application engagements have taken place with SE at regional and national level.				Funding awarded			
2 - Wellness Centre	Sport England funding decision delayed resulting in delays to the programme. .	Strong application. Application now submitted. To be formally considered in July.				Funding Awarded			
3 Wellness Centre	Planning approval delayed or onerous conditions attached such as restricted hours of use. Delays to planning consent would impact on the programme. Onerous conditions may impact on business case.	Pre application discussions taken place with Planning. Extensive public consultation conducted to support the application.				Planning Permission granted			
4 Wellness Centre	Tender outcome unaffordable resulting in modifications to the design resulting in programme delay.	Detailed/benchmarked cost plan produced				Viability Appraisal completed			
6 Hyde Pool	Cost increase due to delays and change of preferred contractor.	Work with the preferred contractor to reduce costs where possible	4	4	16	Continued dialogue with the contractor via the LEP	4	4	16
7 Hyde Pool	User group dissatisfaction	Coms Plan	4	4	16	Develop Coms plan Ensure this is compliant with Sports England Lottery Funding grant conditions	4	4	16
8 Active Tameside	Ongoing delays impact on Active Tameside's revenue position. There is an estimated impact of £35,000 per month of reduced revenue that will be realised by Active Tameside beyond the project completion date for the Wellness Centre. In addition there is an estimated impact of £6,000 per month of reduced revenue that	Ongoing discussions with Active Tameside in order to minimise the impact of lost income generated from the new and improved facilities	4	4	16	Continued dialogue with Active Tameside	4	4	16

	will be realised by Active Tameside beyond the project completion date for Hyde Pool.								
9 Hyde Pool	The scheme is being delivered by the LEP on behalf of the Council. The LEP's priority is the delivery of the Vision Tameside Project. This commitment may impact on their ability to accelerate the scheme as required by the Council	Ongoing discussions with the LEP to ensure that the scheme is adequately resourced	4	4	16	Continued dialogue with the LEP	4	4	16

Report To: STRATEGIC PLANNING AND CAPITAL MONITORING PANEL

Date: 26 November 2018

Reporting Officer: David Moore – Interim Director of Growth

Subject: EDUCATION CAPITAL PROGRAMME UPDATE

Report Summary: This report advises members of the Panel on the latest position with the delivery of the Council's Education Capital Programme and seeks the recommendation of various approvals as set out in the report.

Recommendations:

1. That the contents of the report and the updates on the Basic Need Funding and School Condition Allocation Funding schemes be noted.
2. That approval of the proposed changes to the Education Capital Programme as outlined in **Appendix 1** (Basic Need Funding Schemes) and **Appendix 2** (School Condition Allocation Funding Schemes) be recommended to Executive Cabinet.

Links to Community Strategy: The proposals contained in this report will support the delivery of the community strategy.

Policy Implications: In line with approved policy.

Financial Implications: **Basic Need Grant**
(Authorised by the section 151 Officer) The Council has £11,352,574 of Basic Need Funding available to spend in 2018/19. This is a balance of unspent grant from previous years - the Council did not receive any allocation in 2018/19. Notification has been received of an additional allocation of £4,800,000 for 2019/20 and nil for 2020/21.

Appendix 1 of this report identifies that grant has been earmarked for schemes totalling £9,444,000, which have previously been reported to Strategic Planning and Capital Monitoring Panel and are included on the Council's capital programme. **Appendix 1** identifies proposed changes of £42,169. These changes will bring a total amount of earmarked to £9,401,831. The period 6 Capital Monitoring Report includes re-profiling requests totalling £4,451,000. There is a balance of unallocated basic need funding shown in 2.3 of £1,950,743 and plans are being developed with schools to utilise these funds to provide the additional capacity requirement from September 2019 onwards.

School Condition Grant

The Council has £2,558,849 of School Condition funding available to be spent during the 2018/19 financial year, to improve and maintain the school estate. **Appendix 2** identifies amounts previously approved and earmarked of £2,601,985 and proposed changes of £73,075, bringing the total value of earmarked schemes to £2,675,060. Schemes earmarked against this funding exceed available funding by £116,211. **Appendix 2** identifies that £360,000 will slip into 2019/20 and

will be funded from that year's allocation. It is anticipated that further schemes will slip into 2019/20 when the next Capital Monitoring is completed.

A detailed review of all earmarked schemes in 2018/19 continues to be undertaken and it is anticipated that resource will be identified from other earmarked schemes where costs are now expected to be less than budgeted. The allocation of 2018/19 School Condition funding must be spent within the financial year to which it relates otherwise there is a risk that the amount will need to be returned to government.

**Legal Implications:
(Authorised by the
Borough Solicitor)**

It is a statutory requirement for the Council to set a balanced budget. It is important that the capital expenditure position is regularly monitored to ensure we are maintaining a balanced budget and to ensure that the priorities of the Council are being delivered and achieving value for money.

The Council has clear duties under the education legislation to ensure its schools are properly maintained and fit for purpose to ensure the best possible environment within which to study and develop. This includes ensuring allocated monies are spent appropriately where and when required to avoid a possible challenge to these duties.

It is really important that the Council produces a strategic estates strategy for its schools and there is a clear understanding where places are to demonstrate we are meeting our statutory duties.

The council has a strategic procurement arrangement in place with the LEP and in the first instance must go through the schedule 3 arrangements or any other appropriate mechanism under the contract to secure delivery of the projects to ensure building and price risk properly managed by the LEP who are required to secure a vfm judgment on each project. Should the LEP not be able to deliver the projects and advise the Council in accordance with the tight timescales set out under the contract then the Council will need to seek alternative arrangements in line with procurement rules and the Council's own financial arrangements.

Going forward working with STAR there must be clear Governance where alternative arrangements are used (para 3.2) to ensure that officers do not fall foul of the inevitable accountability as there can be no justification in light of the new contracts being in place.

The schedule appended at 1 needs to have clarity as to who doing the work so that they can be held accountable through the contracts.

Risk Management:

Risk management is addressed within the body of the report.

Access to Information:

The background papers can be obtained from Andrea Wright, Capital Projects Lead:



Telephone: 0161 342 3980



e-mail: andrea.wright@tameside.gov.uk

1. INTRODUCTION

- 1.1 This report provides an update on the latest position with the Council's Education Capital Programme 2018/19 and seeks recommendation for approval of various proposals in line with Council priorities.
- 1.2 The Council's powers to provide and maintain educational facilities are set out in the Education Act 1996. The Council also has a statutory duty under Section 14 of the Education Act 1996, to secure sufficient and suitable places for pupils in primary and secondary schools in its area.
- 1.3 The government allocates funding for school buildings under a number of categories, the three main ones are described in Section 2 of this report.
- 1.4 Strategic Planning and Capital Monitoring Panel (SPCMP) is requested to note the content of the report and the updates on the Basic Need Funding and School Condition Allocation Funding schemes as outlined in the report and at **Appendix 1** and **2**.

2. FUNDING AND FINANCIAL POSITION

- 2.1 The government allocates ring fenced capital grant funding for school buildings under the following main categories:-

Basic Need Funding

- 2.2 Basic Need Funding is allocated to each local authority to create new places in schools.
- 2.3 The table below sets out the amount of Basic Need Funding held by the Council, allocated in prior years, which is available to spend in 2018/19.

Basic Need Funding	Amount £
Basic Need funding available to spend in 2018/19	£11,352,574
Earmarked for schemes as at 31 September 2018	£9,401,831
Unallocated as at 31 September 2018	£1,950,743
Re-profiling requested to 2019/20	£4,451,000
Revised 2018/19 budget after re-profiling	£4,950,831

- 2.4 On 5 October 2017, the Government announced that the 2019/20 allocation of Basic Need Funding for Tameside Council would be £4,800,000.
- 2.5 On 29 May 2018, the Government announced the 2020/21 allocation of Basic Need Funding and Tameside Council received no further allocation.
- 2.6 The balance of the Basic Need funding is profiled to be spent during the next year in order to deliver the required additional school places by September 2019.

School Condition Allocation (SCA) Funding

- 2.7 This grant is allocated for the maintenance of school buildings. The funding is part formulaic (based on pupil numbers) and part reflecting recent condition surveys conducted by the Education and Skills Funding Agency (ESFA).
- 2.8 The table below sets out the amount of School Condition Allocation available to spend in 2018/19 and current allocations. Schemes earmarked against this funding currently exceed available funding by £116,211. It is anticipated however that some schemes will slip into

2019/20, due to the delays with the delivery of the 2018/19 programme. The schemes carried forward will then be funded from next year's allocation.

School Condition Allocation (SCA) Funding	Amount £
SCA funding available to spend in 2018/19	£2,558,849
Earmarked for schemes as at 31 September 2018	£2,675,060
Over-allocated as at 31 September 2018	-116,211
Re-profiling requested to 2019/20	360,000
Revised 2018/19 budget after re-profiling	£2,315,060

Devolved Formula Capital (DFC) Funding

- 2.9 Devolved Formula Capital is direct funding for individual schools to maintain their buildings and fund small scale capital projects. It is calculated on a formulaic basis, using the school census dataset, and schools make their own individual arrangements for schemes. DFC funding available in Tameside in 2018/19 is £373,073 for Maintained Local Authority and £187,670 for Voluntary Aided schools.

3. PROGRAMME UPDATE

Programme Delays

- 3.1 The majority of the Council's Education Capital Programme is procured through the Tameside Investment Partnership (LEP). The LEP engaged Carillion as their main sub-contractor. There have been inevitable delays to the programme following the liquidation of Carillion on 15 January 2018. Robertson was subsequently appointed as a replacement on 30 July 2018. This meant there was little time to tender, mobilise and carry out schemes over the summer school holidays.
- 3.2 Alternative delivery options have been progressed where appropriate for a limited number of schemes especially where they relate to urgent health and safety works and to provide necessary places required for September 2018. These were procured through the Council's Engineering and Disabled Adaptations teams and other third-party arrangements.
- 3.3 Contingency plans have also been developed, in partnership with schools, to ensure there is minimal disruption to learning where it is evident that schemes cannot be delivered within the timescales we had available. Schools have been particularly understanding in these instances to engage in identifying and agreeing pragmatic contingency measures.
- 3.4 There were several planned schemes to replace school heating systems that were unable to start over the 2018 summer holidays. These schemes are hugely intrusive and cannot be carried out at weekends / after school as the heating systems need to be drained. The next opportunity to carry out these works is either at Easter and Whit 2019 (which will likely mean providing additional temporary heating) or over summer 2019. Discussions are continuing with the schools involved but all these schemes will, of necessity, slip into the 2019/20 financial year.

Basic Need Funded Schemes 2018/19

- 3.5 The current focus of the Council's Basic Need programme is to create additional places in secondary schools where forecasts have indicated a requirement.
- 3.6 Work is currently on-going to ensure that sufficient places are available in both Primary and High Schools for September 2019 following previous Council decisions. A summary of the major schemes in the programme is set out below.

a) Aldwyn and Hawthorns

This scheme increases capacity at Aldwyn School from a 45-pupil intake to 60 and includes a two-classroom extension at Hawthorns School. An additional temporary modular classroom has been provided to accommodate additional pupils from September 2018 while the LEP, through its new delivery partner Robertson, finalises arrangements to complete the scheme by September 2019. Limited works to relocate the Hawthorns staffroom and so create an additional classroom were carried out over the summer break.

The final costs for the project have now been received from Robertson and the LEP. The total cost is now £2,653,880 compared with Carillion's historical costs submitted almost three years ago of £2,363,692.

Strategic Planning and Capital Monitoring Panel is asked to approve the new budget and allocate an additional £290,188 from Basic Need to fund this scheme. The new amount includes £100,000 client contingency which would be returned to the budget if unspent but provides some measure of insurance against unforeseen risks.

Some initial works to divert services took place two years ago. If we are to ensure the new buildings are completed ready for September 2019 an urgent start is required in order to complete the foundations and substructure before winter sets in. In order to do this it is proposed to let an early works contract to the value of £436,238 to carry out the works to ground level. This sum is included in the overall costs shown above.

RAG Status: **AMBER**

b) St John's CE Dukinfield

The scheme provides a two-classroom extension, increasing the school's intake from 30 to 45. Agreement has now been reached with the school on a contingency plan to reconfigure the use of the existing facilities to accommodate the September 2019 intake.

The LEP, through Robertson are working to pull together a tender package for the scheme and finalise arrangements for completing the scheme for September 2019.

RAG Status: **AMBER**

c) Alder Community High School

The works will increase pupil intake from 155 to 180 and are being procured through Pyramid Schools, a PFI Special Purpose Vehicle. Significant internal alterations were carried out over the summer break and completed by September 2018.

Final costs have now been identified to construct a four-classroom extension. This was ordered from the SPV on 30 August 2018.

Previous costs submitted to the SPCMP failed to include provision for a client contingency. It would be prudent to include a contingency of £100,000 to cover any unforeseen circumstances and this will of course be returned to the budget if not required. Works to create additional play areas are also required given that a large portion of the school's existing playground will be lost under the new extension.

On the positive side the internal alterations have been completed under budget and the net effect of these changes is a need to allocate an additional £107,015 to the scheme, which includes the additional contingency.

At the time of writing this report the SPV notified the Council of an emerging risk as their technical adviser is unhappy about issuing a JCT Contract to Interserve Construction Limited. This may mean the scheme is further delayed while this issue is resolved.

Members should note that the Interserve Construction price for carrying out the works is guaranteed only to the end of October 2018. Further legal and financial advice is currently being obtained given that the work has already been formally ordered from the SPV.

RAG Status: **RED**

d) Hyde Community College

The scheme increases the school's intake from 210 to 240 and is being delivered by Amber Infrastructure, a PFI Special Purpose Vehicle. Work on the internal alterations only commenced in August, following the delay in the FM contract transfer. It should be noted that the new FM contractor, Robertson, went above and beyond to ensure the new rooms were available for the start of the new term. Other internal alterations originally planned for over the summer holidays will now be carried out at half term.

Discussions have now started with Robertson, the school and the SPV to agree a scope and programme of works to convert the former construction shed into classrooms.

One of the serious issues for the school is the provision of lunches for eventually 150 extra pupils. Existing space is at a premium and an external grassed area was tarmacked over summer. As part of the lunchtime strategy it is hoped, subject to planning permission, to add a canopy and seating to this area to provide additional covered space at lunchtimes.

RAG Status: **GREEN**

e) Mossley Hollins High School

The scheme increases the school's intake from 156 to 180 and a new four-classroom modular building was erected over the summer break and ready for occupation in time for the new school year.

SPCMP originally approved an estimate of around £1.5 million for the works at Mossley Hollins. This was a high-level estimate provided by Carillion in respect of a larger scheme that encompassed a range of internal alterations as well as the additional modular classrooms. Discussions with the school resulted in an agreement not to proceed with the internal alterations. Costs for the works over summer are being finalised but there will be a reduction of at least £500,000 on the budget previously approved which will be returned to the overall Basic Need budget.

RAG Status: **COMPLETED**

f) Rayner Stephens High School

The scheme aims to increase the school's intake from 150 to 180 places and is due to be delivered by the LEP through the new delivery partner. A further review of the proposed works is required due to additional complexities recently discovered including significant asbestos removal. It is therefore unlikely that the majority of work will commence before summer 2019. A further report will be presented at the next meeting.

RAG Status: **AMBER**

g) Laurus Ryecroft (Free School)

Although Laurus Ryecroft is being funded directly by the government and does not form part of the Council's capital programme, the new places being provided at the free school are part of the Council's overall plan to meet the demand for new high school places. Phase 1 of the construction works, which involved the construction of a temporary school for 150 pupils, opened for pupils in September 2018. Phase 2 will be the construction of the new main school alongside the temporary school and is currently the subject of a planning application.

RAG Status: **GREEN**

h) Audenshaw School

Initial discussions are taking place with Audenshaw School to carry out internal remodelling so the school can offer additional places from September 2019. The school formerly operated a sixth form and it may be that this area becomes the focus of any works although discussions are at an early stage. As part of these discussions a full survey of the school is needed (£10,628) and these costs are included in **Appendix 1**.

RAG Status: **GREEN**

i) Denton Community College

Similarly early discussions are underway to provide additional temporary accommodation at Denton Community College from September 2019. A further report will be presented at the next meeting.

RAG Status: **GREEN**

3.7 Virements and approval within approved budgets under £100,000 are approved under delegated authority in accordance with the Council's Constitution.

3.8 **Appendix 1** provides a financial update with details of Basic Need funding projects over £100k, previously approved, including proposed changes to scheme funding.

School Condition Allocation (SCA) Schemes 2018/19

3.9 SCA schemes have been adversely affected by the delays caused by Carillion's liquidation as most would have been carried out over summer 2018. Most of the works are particularly intrusive on heating systems which makes it very difficult to carry out while the school is in session.

3.10 Discussions are on-going with the LEP and the new delivery partner to identify opportunities for some of the schemes to be carried out during the remainder of the school year.

3.11 The Condition Survey of all schools is now being progressed with the LEP to provide accurate and up-to-date information on school condition and inform better targeting of increasingly scarce capital resources in an open and transparent manner.

3.12 A contingency budget of £150,000 has previously been approved for urgent work required given the age and condition of the Council's schools estate.

3.13 **Appendix 2** provides a financial update with details of School Condition Allocation funded projects over £100k, previously approved, including proposed changes to scheme funding. The amounts earmarked against available funding currently exceed the funding available by £116,211 although it is anticipated that some of these schemes will slip into 2019/20, due to the delays with the delivery of the 2018/19 programme, and will be funded from next year's allocation.

3.14 A further update will be provided to the next meeting of the Panel.

4. PROCUREMENT AND ADDED VALUE

- 4.1 In accordance with Council policy, most capital projects are procured through the Tameside Investment Partnership (LEP) subject to a price for un-costed risks being agreed prior to the contract being let or work agreed. Alterations to PFI schools are procured through the PFI contracts.
- 4.2 In addition to a fixed price and scope being provided, the LEP has a responsibility to confirm to the Council that value for money is being delivered, either through tendering or benchmarking using independent review on the larger projects. The LEP has also committed to delivering added value in the form of using local supply chains and providing apprenticeships and work experience opportunities.
- 4.3 Following the Council's Executive Cabinet decision on 20 June 2018 to review the current arrangements with the LEP by 31 July 2019, there will be a need to ensure that a longer term sustainable solution for the delivery of the Education Capital Programme forms part of the consideration of the review.
- 4.4 Some smaller schemes are procured directly through the Council's Engineering Design & Delivery and Disabled Adaptation teams or through the Tameside Works First initiative for local businesses.
- 4.5 Capital projects at voluntary aided schools are generally procured directly by the relevant diocese as they own the buildings.

5. RISK MANAGEMENT

- 5.1 The Council has a statutory duty under the Education Act 1996, to secure sufficient places for pupils in primary and secondary schools across the borough, and to ensure that school buildings meet minimum standards.
- 5.2 The liquidation of Carillion has crystallised a major risk to the timely delivery of the current year's Education Capital Programme. Officers have explored and proposed alternative delivery options and agreed contingency arrangements with schools where possible to ensure learning in schools is not adversely affected. However, the LEP and the new delivery partner were not in a position to fully mobilise for all planned projects over the 2018 summer school holidays and some of the schemes that were programmed will now need to be delayed until summer 2019.
- 5.3 Inflation in the building industry is also a more significant risk than previously experienced and larger schemes will be most affected. Early scoping and pricing of the works will mitigate against this and enable projects to be delivered in a timely and cost-effective manner.

6. CONCLUSION

- 6.1 There has been significant capital investment in schools over the recent past to support the Council's delivery of its statutory responsibilities connected with the provision of sufficient and suitable places.
- 6.2 Delays have materialised with the delivery of this year's Education Capital Programme and a comprehensive range of measures are being taken to address these.

6.3 Following the Council's Executive Cabinet decision on 20 June 2018 to review the current arrangements with the LEP by 31 July 2019, there will be a need to ensure that a longer term sustainable solution for the delivery of the Education Capital Programme forms part of the consideration of the review.

6.4 The proposals identified in this report will enable the Council to meet its statutory duties.

7. RECOMMENDATIONS

7.1 As set out at the front of the report.

APPENDIX 1

Basic Need Funding Schemes - Financial Update

The table below provides details of Basic Need funded projects, previously approved, including requirements for additional funding.

BASIC NEED SCHEMES	Existing Scheme Budget	Proposed Scheme Changes	Revised Scheme Budget	Reprofiling requested at P6	2018/19 Budget following re-profile
Aldwyn Primary Additional Accommodation	2,363,000	340,188	2,703,188	(1,228,000)	1,475,188
Alder Community High School	1,807,000	107,015	1,914,015	(746,000)	1,168,015
Hyde Community College	1,746,000	0	1,746,000	(721,000)	1,025,000
Mossley Hollins	1,581,000	(500,000)	1,081,000		1,081,000
St John's CE Dukinfield	791,000	0	791,000	(791,000)	0
Alder Buy Out Fitness Centre	495,000	0	495,000	(495,000)	0
Rayner Stephens Community High School	475,000	0	475,000	(470,000)	5,000
Other Schemes Individually below £100k	186,000	10,628	196,628		196,628
Total	9,444,000	(42,169)	9,401,831	(4,451,000)	4,950,831

APPENDIX 2

School Condition Allocation Schemes - Financial Update

The table below provides details of School Condition Allocation funded projects over £100k, previously approved, including requirements for additional funding. The amounts earmarked against available funding currently exceed the funding available by £116,211 although it is anticipated that some of these schemes will need to slip into 2019/20 and will be funded from next year's allocation.

SCHOOL CONDITION SCHEMES	Existing Scheme Budget	Proposed Scheme Changes	Revised Scheme Budget	Reprofiling requested at P6	Budget following re-profile
St Anne's Primary School Denton Roof Replacement Phase 1	546,981	0	546,981		546,981
Russell Scott Primary Capital Programme	264,075	0	264,075		264,075
Russell Scott Primary- External Works	0	110,075	110,075		110,075
St Thomas Moore Roper Block Extension	200,000	0	200,000		200,000
Gorse Hall Heat Emitters	178,000	0	178,000	(178,000)	0
1819 Contingency	150,000	(55,477)	94,523		94,523
Greenside Heat emitter	117,000	(117,000)	0		0
Millbrook heating system failure	63,000	53,000	116,000		116,000
1819 Condition Surveys	100,000	0	100,000		100,000
Other Schemes Individually below £100k	982,930	82,477	1,065,407	(182,000)	883,407
Total	2,601,985	73,075	2,675,060	(360,000)	2,315,060

Please note: The figures shown in Appendix 2 of the Education Capital paper submitted to the Strategic Planning and Capital Monitoring panel in September 2018 were incorrect. We have shown the correct budget here in the existing budget column for the purpose of Q2 monitoring.

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Agenda Item 9

Report To:	STRATEGIC PLANNING AND CAPITAL MONITORING PANEL
Date:	26 November 2018
Reporting Officer:	Ian Saxon - Director of Operations & Neighbourhoods
Subject:	ENGINEERING CAPITAL PROGRAMME 2018/19 UPDATE
Report Summary:	<p>The report provides an update on the 2018/19 Engineering Capital Programme for Engineering Services and sources of funding. The report also provide details of the current approved schemes, the progress of identified business critical schemes, including Tameside's Highways improvement programme, LED street lighting on major roads, flood prevention and repair of consequential flooding damage and the inclusion of the Crowded Places scheme in the prioritisation business case framework.</p> <p>In addition, the report also provides an update on the Council's bid to the GM Mayor's Challenge Fund for Walking and Cycling, the Council's successful bid for cycle funding from Highways England and on the progress of the Council's bid into the Department for Transport's Safer Roads Scheme.</p>
Recommendations:	<p>To note the report and to support the approval of schemes as per the Council's re-prioritisation of the capital programme and supporting business cases.</p> <p>To support and recommend to Executive Cabinet the inclusion of a £1.950m fully grant funded cycle scheme between Hyde town centre and Mottram and Hollingworth in the Council's capital programme.</p>
Links to Community Strategy:	<p>The schemes within the 2018/19 Engineering Capital Programme seek to provide an improved and more sustainable highway related asset for the residents and businesses of Tameside, thereby contributing to a safe environment, continuing economic regeneration and contributing to a low carbon economy; key priorities within the 2012-22 Tameside Sustainable Community Strategy.</p> <p>Development of work on improving the walking and cycling infrastructure supports a healthier borough and a move away from the reliance on cars as the first choice of transport.</p>
Policy Implications:	<p>The proposed funding allocation supports the Council's Corporate Plan priorities around the Sustainable Community Strategy.</p> <p>It also supports the objectives of the Greater Manchester 3rd Local Transport Plan and associated strategies thereby underpinning its aims and objectives at a regional and local level, including walking and cycling strategies, reducing congestion and improving air quality.</p>
Financial Implications: (Authorised by the Section 151 Officer)	<p>Funding of £13.250m has been identified in the Council's capital programme for the Highways Management Plan. Against the £13.250m, approvals for expenditure totalling £8m</p>

have been sought for the two year period 2017/18 to 2018/19. A residual earmarked sum of £5.250m is included in the Capital Programme for 2019/20. Engineers intend to submit a detailed programme for final approval at the start of 2019/20.

The Engineers Team is currently producing a Highways Maintenance Strategy to support the Highways Management Plan. This work will enable the Council to plan its long-term investment. The strategy will include the earmarked sum of £5.250m included in the Capital Programme for 2019/20.

Engineers have prepared the following report for presentation to Executive Cabinet on a scheme identified as business critical:

- Flood Prevention and repairs - £0.645m

A business case for LED Street Lighting requesting £3.600m was presented to Executive Cabinet and approved on 24 October 2018. This will now be added to the capital programme and reported on as part of our monitoring process in quarter 3.

A prioritisation business case has been prepared for a scheme to improve safety around schools and places of worship, Crowded Places, and is awaiting consideration. The scheme is estimated to cost £0.250m. It should be noted that work has already begun on this scheme, and if not successful there will be a revenue pressure of £0.015m in 2018-19.

As set out in section six of this report, the Council has submitted two bids to the Greater Manchester Mayor's Cycling and Walking Challenge Fund Programme. Listed in **Appendix 2** are details of one bid of £1.212m which has received initial approval. Listed in **Appendix 3** are details of the second bid of £2.592m which is currently being considered by the Mayors Team. Schemes are subject to joint funding arrangements and for successful schemes this will be via existing approved highway capital funding

Section seven of this report sets out Tameside and Oldham's successful joint bid to the Safer Roads Fund. Tameside's share of the bid is £0.200m. Approval will be sought to add the scheme to the 2019/20 Capital Programme when the Department for Transport make a formal announcement.

Section eight of this report sets out Tameside's successful grant bid of £1.950m to Highways England for a cycle route between Hyde town centre and Mottram and Hollingworth. Approval will be sought to add the scheme to the Capital Programme (£2.50m in 2018/19 and £1.700m in 2019/20). It should be noted that a condition of the grant is scheme completion by 31 March 2020.

**Legal Implications:
(Authorised by the Borough
Solicitor)**

The Council has a statutory duty to maintain adopted highways and highway structures for which it is the highway authority under section 41 of the Highways Act 1980. The Cabinet approve the programme within the budget set by Council and the Panel are required to monitor to ensure it is being delivered efficiently effective on time and within budget. This report is intended to assist with that and members should ask for such

information they require to assure themselves of delivery.

Risk Management:

- Failure to approve the proposed Engineering Capital Programme will prevent the appropriate allocation of resources by the Authority.

A robust programme of works will be developed to ensure that the objectives underpinning the Department for Transport and other funding allocations will be met and at the same time meet the objectives contained in Tameside's Community Strategy.

- Inclement weather preventing commencement and completion of schemes.

A comprehensive programme of works will be agreed between partners to ensure completion by approved dates. However, should the programme not be achieved it may be necessary to arrange for any outstanding financial resources to be transferred into the following financial year.

- Inability of suppliers to deliver materials within a time frame to meet completion targets.

Whilst the Council's Operational Services and external contractors have access to many material suppliers, shortages of materials may necessitate alternatives to be substituted or approval will be sought to carry over the project into the following year for completion;

- The ability of the Council's own Operational Services or external contractor to implement the scheme in the current financial year.

This risk will be managed by ensuring that should Operational Services or the external contractor be unable to complete the works during the current financial year, approval will be sought to carry over the project into the following year for completion.

- Statutory procedures linked to certain schemes could delay implementation.

Should it be necessary approval will be sought to carry over the project into the following year for completion.

- Mayor's Challenge Fund Bids.

Failure to deliver the programme after securing funding will impact on the future success of bids from this source.

Access to Information:

The background papers relating to this report can be inspected by contacting the report author, Alan Jackson



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1. BACKGROUND INFORMATION

- 1.1 This report provides an update on current projects and schemes, including the governance currently in place and updates on business cases produced for identified business critical systems.

2. HIGHWAYS TAMESIDE ASSET MANAGEMENT PLAN (TAMP)

- 2.1 The Tameside Highways Asset Management Plan for 2017-2021 identified proposals to invest £20m in the Council's highways over a four year period from 2017/18 to 2021/22.
- 2.2 The Strategic Planning and Capital Monitoring Panel in March 2017 supported the principle of additional investment in Highways subject to a further report alongside all other requests for funding. The October 2017 capital programme considered the relative priorities and agreed to fund £13.250m of the original £20m identified in the Highways Asset Management Plan, on the grounds that annual Highways Maintenance grant funding of £2-3m per year is anticipated. Against the £13.250m, approvals for expenditure totalling £8m have been sought for the two year period 2017/18 to 2018/19. A residual earmarked sum of £5.250m is included in the Capital Programme for 2019/20.
- 2.3 This funding was identified as being required, not only to reduce the risk of (further) deterioration to the highway network, but at the same time to bring about improvements to the overall condition of the highway, and provides opportunities to incorporate improvements to the network e.g. parking bays, crossing points, cycling facilities etc.
- 2.4 The annual Structural Maintenance Works programme (funded by Maintenance Block allocation of £1.695m from the Department for Transport) has traditionally been predominantly concerned with resurfacing, due to the limited resources available. This has given little opportunity to bring about such improvements to the network.
- 2.5 The full programme for 2018/19 is included in **Appendix 1** with schemes completed to date highlighted in the table.
- 2.6 The earmarked funding for TAMP works in 2019/20 is £5.250m. As in previous years, details of the programme scheme details will be provided for final approval at the start of the financial year, 2019/20.
- 2.7 In addition, the Engineers Team is currently producing a highways maintenance strategy to support the TAMP in order for the Council to plan its long-term investment.

3. STREET LIGHTING - LED (LIGHT EMITTING DIODE) REPLACEMENT PROGRAMME

- 3.1 An additional investment by the Council to continue the programme to cover the major strategic and classified roads in the Borough for replacing street lights with LED lamps has been identified as business critical and a full business case to the value of £3.600m has been completed for approval by Executive Cabinet in October 2018.

4. FLOODING – FLOOD PREVENTION AND CONSEQUENTIAL REPAIRS

- 4.1 The Strategic Planning & Capital Monitoring Panel on 9 October 2017 identified a £0.775m allocation for Flood Prevention and Repairs.

Repair of Consequential Damage

- 4.2 A sum £0.275m was identified to repair extensive damage that has occurred to a number of routes (roads, footpaths and bridleways) in the east of the borough as a result of the extensive flooding due to unprecedented rainfall associated with storms in November 2016 caused by Storm Angus.
- 4.3 Approval for £0.130m has previously been approved for these works.

Flood Prevention

- 4.4 A sum of £0.500m was identified to increase resilience against flooding from watercourses by a series of improvements to 10 of the priority Council maintained culverts and to improve Health and Safety requirements at these locations. Reducing the risk of flooding at these locations will protect both the Council's infrastructure and provide resilience for the community against flooding.
- 4.5 Detailed survey works and scheme designs for the identified culverts have been completed.
- 4.6 Flood Prevention and Repair of Consequential Damage has also been identified as business critical for the Council's capital prioritisation programme and a full business case has been produced for presentation to the Panel, seeking support for the approval of the remaining £0.145m for flooding repairs and £0.500m for flooding prevention.
- 4.7 A full business case to the value of £0.645m has been prepared for presentation to Executive Board and Executive Cabinet in a separate report

5. CROWDED PLACES

- 5.1 The Crowded Places Review explores improving the safety around schools and places of worship and work has commenced on a prioritised list of sites to identify improvements required.
- 5.2 An original sum of £0.250m was identified for these works. However, this has been put on hold, subject to the Council's re-prioritisation of the capital programme. A prioritisation business case framework has been produced and submitted, with options to:-
- cease work on the project, with the cost of initial feasibility works being subject to a revenue pressure.
 - complete the works identified to date at a cost of £0.110m.
 - continue the programme to the value of £0.250m.
- 5.3 This scheme will be considered in the Council's prioritisation exercise for capital schemes.

6. THE GM MAYOR'S CYCLING AND WALKING CHALLENGE FUND PROGRAMME

- 6.1 The Mayor's Cycling and Walking Challenge Fund (MCF), aims to kick start the delivery of the GM Cycling and Walking Commissioner's Made to Move report, and continue Greater Manchester's journey to becoming a city region where walking and cycling are the natural choices for shorter journeys, as set out in the Greater Manchester Transport Strategy 2040. Full details were set out in the 9 July 2018 Engineering Capital Programme 2018/19 Update.
- 6.2 The intention of the MCF is to invite proposals to be submitted on a 3 monthly basis and unlike many bidding funds, proposals can be re-submitted and amended to incorporate further improvements in subsequent bids.

- 6.3 Tameside's have now submitted two bids into the fund which have been discussed with the Mayor's team and schemes from the first bid which were given initial 'Programme Entry' approval are listed at **Appendix 2**. These schemes total £1.212m.
- 6.4 **Appendix 3** details the schemes that make up Tameside's second bid to a total of £2.592m. We are currently awaiting formal 'Programme Entry' approval.
- 6.5 Funding for these is subject to ratification by GMCA. Schemes are subject to joint funding arrangements and for successful schemes this will be via existing approved highways capital funding.

7. DEPARTMENT FOR TRANSPORT – SAFER ROADS FUND

- 7.1 As previously reported, the Council prepared a joint bid with Oldham MBC into the above fund for the A670 corridor, Mossley Road Ashton.
- 7.2 DfT have now confirmed that the joint bid for was successful and the DfT will be making a formal announcement shortly, with funding being made available from April 2019. Tameside's share of the bid is £0.200m.

8. HIGHWAYS ENGLAND DESIGNATED FUNDS SCHEME – HYDE TO MOTTRAM AND HOLLINGWORTH

- 8.1 In March 2017, Highways England invited proposals for cycle infrastructure schemes associated with the Strategic Road Network (SRN) which would address one or both the following objectives:-
- Safe, direct and attractive routes linking wider cycle networks close to or across the Strategic Road Network; and
 - Addressing barriers to cycling presented by the Strategic Road Network.
- 8.2 Bids for these cycle schemes within Greater Manchester were co-ordinated through TfGM and were submitted at the end of March 2017.
- 8.3 In May 2017 Highways England made an awarded Tameside £1.95 million to provide an improved safe cycle route running between Hyde town centre and Mottram / Hollingworth parallel to the M67 and A57(T).
- 8.4 Currently the scheme has to be completed by March 2020 and the scheme budget and programme are set out below.

	Budget	Programme
Scheme Feasibility	£100,000	2018/19
Detailed Design	£150,000	2018/19
Construction	£1,700,000	2019/20
Total	£1,950,000	

- 8.5 The formal legal agreement for this scheme will be fully completed shortly.

9. FINANCIAL CAPITAL MONITORING

9.1 The Engineering Capital Programme financial update is set out in the Corporate Period 6 monitoring report for this Strategic Planning and Monitoring Panel.

10. RECOMMENDATIONS

10.1 As detailed on the front page of this report.

APPENDIX 1

Highways Works Programme 2018/2019 – November 2018

(Completed or Commenced Schemes to date = marked)

Ward	Road	From / To	Work
Audenshaw	Ashlands Drive	Full Length	Footway Micro
Audenshaw	Audenshaw Road	Manor Road to Manchester Road	Carriageway Resurfacing
Audenshaw	Corporation Road	Egerton Street to Leech Brook Avenue	Carriageway Micro
Audenshaw	Enville Street	Guide Lane to Eldon Close	Footway Micro
Audenshaw	Enville Street	Guide Lane to Redmond Close	Carriageway Micro
Audenshaw	Guide Lane KRN	Water Street to Rail Bridge (L/C 5) inc. Bridge	Carriageway Resurfacing
Audenshaw	Hazelwood Drive	Full Length	Footway Micro
Audenshaw	Linden Avenue	Full Length	Carriageway Micro
Audenshaw	Lumb Lane	Aldwyn Park Road to Manchester Road	Carriageway Resurfacing
Audenshaw	Nelson Street	Full Length	Footway Micro
Audenshaw	Poplar Street	Full Length	Footway Micro
Audenshaw	Ravenwood Drive	Full Length	Footway Micro
Audenshaw	Redmond Close	Full Length	Carriageway Micro
Audenshaw	Redwood Drive	Full Length	Footway Micro
Audenshaw	Shepley Road	Guide Lane to Cemetery Road	Carriageway Resurfacing
Ashton Waterloo	Alt Hill Lane	Waggon Road to Fern Lea	Carriageway Micro
Ashton Hurst	Coronation Road	Full Length	Carriageway Micro
Ashton St Michaels	Cottingham Drive	Full Length	Footway Resurfacing
Ashton St Michaels	Fountain Street	Mossley Rd to L/C 9 and Opp Side	Footway Resurfacing
Ashton St Michaels	Garden Walk	Full Length	Footway Resurfacing
Ashton Hurst	Green Hurst Road	Full Length	Carriageway Micro
Ashton St Peters	Hill Street	Portland Street South to Cavendish Street	Carriageway Resurfacing
Ashton St Michaels	Hurst Brook Close	Full Length	Footway Resurfacing
Ashton St Peters	Katherine St	L/C 11 to Bentinck Street	Footway Resurfacing

Ward	Road	From / To	Work
Ashton Waterloo	Knowle Avenue	Richmond Street to Taunton Road	Carriageway Micro
Ashton Hurst	Lees Road	St Albans Ave to Green Hurst Road	Carriageway Resurfacing
Ashton St Michaels	Lower Green	Full Length	Footway Micro
Ashton St Peters	Manchester Road KRN	William Street to Margaret Street	Carriageway Resurfacing
Ashton St Michaels	Middle Green	All except O/S 32-40 (flagged)	Footway Micro
Ashton Waterloo	Mill Brow	Old Mill to Dean Terrace	Carriageway Resurfacing
Ashton St Michaels	Montague Road	Mossley Road to Beaufort Road	Carriageway Micro
Ashton Waterloo	Newmarket Road	Oldham Road to Taunton Road	Carriageway Resurfacing
Ashton St Peters	Park Parade	L/C 37 near Scotland Street to L.C 72	Carriageway Micro
Ashton St Michaels	Pot Hill	To Pub (one side) / G/E 40 (other side) inc. Pot Hill Square	Footway Micro
Ashton St Peters	Richmond Street	Katherine Street to Kenyon Street	Carriageway Resurfacing
Ashton Hurst	Rowley Street	Full Length	Carriageway Micro
Ashton St Peters	Stockport Road	South Street to Birch Street	Carriageway Resurfacing
Ashton St Michaels	Sunnyside Grove	Full Length	Footway Micro
Ashton Waterloo	Tiverton Place	Full Length	Footway Micro
Ashton Waterloo	Watermill Court	Full Length	Footway Micro
Ashton Waterloo	Wilshaw Grove	Full Length	Footway Micro
Ashton Waterloo	Wilshaw Lane	Wilshaw Grove to R/O Jubilee Bridge	Carriageway Resurfacing
Denton South	Arlington Avenue	Full Length	Footway Micro
Denton West	Ash Road	Windsor Road to Thornley Lane North	Carriageway Micro
Denton South	Aylesbury Avenue	Full Length	Carriageway Micro
Denton South	Beverley Ave	Full Length	Footway Micro
Denton South	Bowker Avenue	Full Length	Carriageway Micro
Denton South	Clarendon Road	Full Length	Carriageway Micro
Denton South	Dixon Road	Full Length	Carriageway Micro

Ward	Road	From / To	Work
Denton South	Exeter Avenue	Full Length	Carriageway Micro
Denton South	Fernley Ave	Full Length	Footway Micro
Denton South	Flemish Road	Full Length	Carriageway Micro
Denton West	Hulme Road	Full Length	Carriageway Resurfacing
Denton North East	King Street	Full Length	Carriageway Resurfacing
Denton North East	Lake Road	Full Length	Carriageway Resurfacing
Denton South	Lancaster Road	Mancunian Road to Two Trees Lane	Carriageway Micro
Denton South	Lydgate Close	Full Length	Carriageway Micro
Denton North East	Manchester Road North	Oldham Street to Seymour Street	Carriageway Micro
Denton South	Mancunian Road	Edale Road to Baslow Road	Carriageway Resurfacing
Denton South	Moorfield Avenue	Full Length	Footway Micro
Denton South	Moorfield Avenue	Full Length	Carriageway Micro
Denton South	Northstead Avenue	Full Length	Carriageway Micro
Denton South	Portal Grove	Full Length	Carriageway Micro
Denton North East	Queen Street	Full Length	Carriageway Resurfacing
Denton South	Silverdale Ave	Full Length	Footway Micro
Denton South	St Marys Avenue	Full Length	Carriageway Micro
Denton South	Stockport Road	Cemetery Road to Scott Road	Carriageway Resurfacing
Denton South	Strathmore Ave	Full Length	Footway Micro
Denton South	Sunningdale Road	Full Length	Carriageway Micro
Denton South	Trowbridge Road	Full Length	Carriageway Micro
Denton South	Warwick Avenue	Full Length	Carriageway Micro
Denton South	West Park Ave	Full Length	Footway Micro
Denton South	Winchester Avenue	Full Length	Carriageway Micro
Denton West	Windmill Lane	Windermere Rd to L/C 37	Carriageway Resurfacing
Denton South	Worcester Avenue	Full Length	Carriageway Micro
Droylsden West	Ashdale Crescent	Full Length	Carriageway Micro

Ward	Road	From / To	Work
Droylsden West	Ashley Road	Lewis Road to Lynn Drive	Carriageway Micro
Droylsden East	Ashton Hill Lane	Gorsey Fields to Market Street	Footway Micro
Droylsden West	Baslow Road	Full Length	Carriageway Resurfacing
Droylsden West	Cornwall Road	Full Length	Carriageway Micro
Droylsden West	Dovedale Avenue	Full Length	Carriageway Resurfacing
Droylsden West	Edge Lane	Hamnett Street to Alderdale Drive	Footway Resurfacing
Droylsden East	Ellen Street	From No. 2 Trent Walk to No. 7 Lune Walk	Carriageway Resurfacing
Droylsden East	Ellen Street	Full Length	Footway Micro
Droylsden West	Greenside Crescent	Full Length	Footway Resurfacing
Droylsden West	Greenside Lane	Fiveways to Springfield Road	Carriageway Resurfacing
Droylsden West	Hales Close	Full Length	Footway Resurfacing
Droylsden West	Hawkestone Avenue	Full Length	Carriageway Resurfacing
Droylsden West	Kelsall Drive	Full Length	Carriageway Resurfacing
Droylsden East	Kings Walk	Full Length	Footway Micro
Droylsden East	Lune Walk	Full Length	Footway Micro
Droylsden East	Mere Avenue	Full Length	Carriageway Resurfacing
Droylsden West	Peakdale Road	No. 20 to Haven Drive	Carriageway Resurfacing
Droylsden East	Ribble Walk	Full Length	Footway Micro
Droylsden East	St Andrews Avenue	Full Length	Carriageway Resurfacing
Droylsden West	Sunnyside Road	Cypress Road to 31 Sunnyside Road	Carriageway Resurfacing
Droylsden West	The Crescent	Full Length	Carriageway Micro
Droylsden West	The Quadrant	Full Length	Carriageway Resurfacing
Droylsden East	Trent Walk	Full Length	Footway Micro
Dukinfield/Stalybridge	Ash Tree Drive	Full Length	Carriageway Micro
Dukinfield	Birch Lane	Birch View to No. 238 Birch Lane	Carriageway Resurfacing
Dukinfield	Boyds Walk	Birch Lane to King Street	Carriageway Micro
Dukinfield	Cheetham Hill Road	No. 212 to Yew Tree Lane	Carriageway

Ward	Road	From / To	Work
			Resurfacing
Dukinfield/Stalybridge	Coronation Avenue	Full Length	Footway Micro
Dukinfield	Crescent Road	Astley Street to Town Lane	Carriageway Resurfacing
Dukinfield	Dean Court	Full Length (Adopted Section)	Carriageway Micro
Dukinfield	Dewsnap Lane	No. 120 to Armadale Road	Carriageway Resurfacing
Dukinfield/Stalybridge	Dovestone Crescent	Full Length	Footway Micro
Dukinfield/Stalybridge	Elm Tree Drive	Full Length	Carriageway Micro
Dukinfield/Stalybridge	Fir Tree Lane	Gloucester Rise to Gorse Hall Road	Carriageway Micro
Dukinfield	Globe Lane	Globe Square to White Bridge	Carriageway Resurfacing
Dukinfield/Stalybridge	Gorse Hall Road	Cheetham Hill Road to Lyne Edge Crescent	Carriageway Micro
Dukinfield/Stalybridge	Greenbooth Close	Full Length	Footway Micro
Dukinfield/Stalybridge	High Street	Tame Street to Pine Road	Carriageway Resurfacing
Dukinfield	Hill Street	Full Length	Carriageway Micro
Dukinfield	Jubilee Avenue	Full Length	Carriageway Micro
Dukinfield	Lodge Lane	Various F/W Lengths	Footway Resurfacing
Dukinfield/Stalybridge	Lyne Edge Crescent	Lyne Edge Road to Yew Tree Lane	Carriageway Micro
Dukinfield/Stalybridge	Lyne Edge Road	Yew Tree Lane to Gloucester Rise	Carriageway Micro
Dukinfield/Stalybridge	Mountbatten Avenue	Full Length	Footway Micro
Dukinfield	Park Road	Crescent Road to Riverside	Carriageway Resurfacing
Dukinfield	Parkin Close	Full Length	Carriageway Micro
Dukinfield	Peel Street	Full Length	Carriageway Micro
Dukinfield	Poplar Road	Oak Tree Drive to Fir Tree Lane	Carriageway Micro
Dukinfield	Queen Street	Full Length	Carriageway Micro
Dukinfield/Stalybridge	Queensway	Full Length	Footway Micro
Dukinfield/Stalybridge	Redmire Mews	Full Length	Footway Micro
Dukinfield/Stalybridge	Rowan Crescent	Full Length	Footway Micro
Dukinfield/Stalybridge	Sycamore Close	Full Length	Carriageway Micro

Ward	Road	From / To	Work
Dukinfield/Stalybridge	Water Grove Road	Full Length	Footway Micro
Dukinfield/Stalybridge	Yew Tree Lane	From Water Grove Road to Lyne Edge Road	Carriageway Resurfacing
Hyde Newton	Ashton Road	No. 53 to Talbot Road	Carriageway Resurfacing
Hyde Newton	Bagshaw Street	Including Swindells Street (Both Full Length)	Carriageway Micro
Hyde Werneth	Bankfield	Full Length	Footway Micro
Hyde Werneth	Brabyns Road	Full Length	Carriageway Micro
Hyde Werneth	Brabyns Road	Full Length	Footway Micro
Hyde Newton	Carter Street	Full Length	Carriageway Micro
Hyde Werneth	Carter Street	Full Length	Footway Micro
Hyde Newton	Commercial Street	Full Length	Carriageway Micro
Hyde Werneth	Dannywood Close	Full Length	Footway Micro
Hyde Newton	Dow Street	Full Length	Carriageway Micro
Hyde Werneth	Dow Street	Full Length	Footway Micro
Hyde Newton	Dukinfield Road KRN	Hyde Newton St to Nursery Road	Carriageway Resurfacing
Hyde Werneth	Foxholes Road	Full Length	Footway Micro
Hyde Werneth	Gee Cross Fold	Full Length	Footway Micro
Hyde Werneth	Great Norbury Street	Railway Street to rail bridge	Carriageway Resurfacing
Hyde Werneth	Hudson Road	Full Length	Footway Micro
Hyde Werneth	Lord Derby Road	Full Length	Footway Micro
Hyde Godley	Lynton Walk	Hatts Rd West to G/E 14	Footway Resurfacing
Hyde Godley	Mansfield Road	Lumn Road to Walker Lane	Carriageway Micro
Hyde Newton	Markham Street	Full Length	Carriageway Micro
Hyde Godley	Matley Lane	L/C 4 to Victoria Street	Carriageway Micro
Hyde Godley	Milverton Walk	G/E 11 to Lynton Ave	Footway Resurfacing
Hyde Newton	Park Road	Lodge Lane to Clarendon Street	Carriageway Micro
Hyde Newton	Queenhill Drive	Full Length	Footway Micro
Hyde Newton	Rydal Avenue	Full Length	Carriageway Micro

Ward	Road	From / To	Work
Hyde Werneth	Silver Hill Road	Napier Street to G/E 24	Carriageway Resurfacing
Hyde Newton	Smith Street	Full Length	Carriageway Micro
Hyde Godley	St Paul's Hill Road	No. 12 to Crossbridge Road	Carriageway Micro
Longdendale	Ashworth Lane	No. 57 to Market Place	Carriageway Micro
Longdendale	Back Moor KRN	Stalybridge Road to Mottram Moor	Carriageway Resurfacing
Longdendale	Chapman Road	Hattersley Road East to Stockport Road	Carriageway Micro
Longdendale	Ellison Close	Full Length	Footway Micro
Longdendale	Hattersley Road West	No. 175 (L/C 52) to Sandy Bank Avenue	Carriageway Resurfacing
Longdendale	Hawthorn Grove	Full Length	Footway Micro
Longdendale	Organ Way	Full Length	Footway Micro
Longdendale	Printers Fold	Full Length	Footway Micro
Longdendale	Rosebank Close	Full Length	Footway Micro
Longdendale	Spring Street	Full Length	Footway Micro
Longdendale	Spring Street	Full Length (Adopted Section)	Carriageway Micro
Longdendale	The Boulevard	Full Length	Carriageway Micro
Hyde Godley	Underwood Road	Hattersley Road West to Wardlebrook Avenue	Carriageway Micro
Longdendale	Woodlands Close	Full Length	Carriageway Micro
Longdendale	Woolley Lane KRN	Mottram Moor to No. 85 (& S/O No. 9 to Bridge)	Carriageway Resurfacing
Mossley	Ash Hill Drive	Full Length	Footway Micro
Mossley	Beechwood Drive	Full Length	Footway Micro
Mossley	Cote Lane	Full Length	Footway Micro
Mossley	Crown Hill	Full Length	Footway Micro
Mossley	Dale Avenue	Full Length	Footway Micro
Mossley	Dalesfield Crescent	Full Length	Carriageway Micro
Mossley	Denbigh Street	Full Length	Footway Micro
Mossley	Hollins Lane	Full Length	Carriageway Micro
Mossley	King Street	Full Length	Carriageway Micro

Ward	Road	From / To	Work
Mossley	Lees Road	No. 69 to Holly Bank Farm	Carriageway Micro
Mossley	Lower Hey Lane	Full Length	Footway Micro
Mossley	Manchester Road	Near Mill Lane	Footway Resurfacing
Mossley	Manchester Road KRN	Tame Valley Close to No 385 Manchester Road	Carriageway Resurfacing
Mossley	Meadow Close	Full Length	Footway Micro
Mossley	Moorlands Crescent	Full Length	Carriageway Micro
Mossley	Moorside Road	Full Length	Carriageway Micro
Mossley	Queensway	Full Length	Footway Micro
Mossley	Regent Drive	Full Length	Footway Micro
Mossley	Staley Road	Derby Street to Cemetery Road	Carriageway Resurfacing
Mossley	Station Road	Full Length	Carriageway Micro
Mossley	The Rowans	Full Length	Carriageway Micro
Mossley	The Sycamores	Full Length	Carriageway Micro
Mossley	The Uplands	Full Length	Carriageway Micro
Stalybridge South	Ashes Close	Full Length	Footway Micro
Stalybridge South	Ashes Lane	Full Length	Footway Micro
Stalybridge South	Blundering Lane	Matley Lane to Woodend Lane	Carriageway Micro
Stalybridge South	Burnside Close	Full Length	Carriageway Micro
Stalybridge North	Caroline Street	High Street to Market Street	Carriageway Resurfacing
Stalybridge North	Carrbrook Close	Full Length	Footway Resurfacing
Stalybridge North	Carrbrook Crescent	Full Length	Footway Resurfacing
Stalybridge North	Darnton Road	No. 19 to Astley Road	Carriageway Resurfacing
Stalybridge South	Foxhill Drive	Full Length	Footway Micro
Stalybridge South	Hassall Street	Cecil Street to Mottram Road	Carriageway Micro
Stalybridge South	Heaps Farm Court	Full Length	Footway Micro
Stalybridge South	Huddersfield Road	No. 221 to No. 311 (Brushes Road to Parkfields)	Carriageway Resurfacing

Ward	Road	From / To	Work
Stalybridge South	Mottram Old Road	No 2 to Shutts Lane	Carriageway Micro
Stalybridge North	Oakfield Avenue	Full Length	Footway Resurfacing
Stalybridge South	Old Rd	Full Length	Footway Micro
Stalybridge/Dukinfield	Park Road	Tame Street to Clarence Street	Carriageway Micro
Stalybridge South	Quarry Clough	Full Length	Footway Micro
Stalybridge North	Rassbottom Street	Stamford Street to Market Street	Carriageway Resurfacing
Dukinfield/Stalybridge	Tame Street	Depot Gates to Clarence Street (both sides)	Footway Resurfacing
Dukinfield/Stalybridge	Warrington Street	Acres Lane to Taylor	Carriageway Micro
Stalybridge North	Waterloo Road	Market Street to Trinity Street	Carriageway Micro
Stalybridge South	Wellbank	Full Length	Footway Micro
Stalybridge South	Woodend Lane	Blundering Lane to Mottram Road	Carriageway Micro

NB - Outstanding schemes to be programmed in 2019 subject to weather conditions, works by utility companies etc.

APPENDIX 2

Tameside MBC, GM Mayor's Cycling and Walking Challenge Fund (MCF) – Bid 1 Approved 'Programme Entry' schemes – subject to ratification by GMCA

Town	Scheme Name	From / To	Description	Total Est (£'000s)
Ashton	Rayner Lane	Audenshaw Railway path to Lord Sheldon Way and Ashton Moss link	Surface existing footpaths, bridleways and low trafficked roads linking with existing facilities at either end and at Metrolink stop.	275
Ashton	Warrington Street	Warrington Street to Ashton interchange and train station	Contraflow, punch through x 2, route through pedestrian area	14
Denton	Ross Lave Lane	Stockport boundary at Reddish Vale to Town Lane	Improve surface to allow use for commuters. Crosses M60 and avoids use of Windmill Lane. Part of the TPT and NCN 62	440
Stalybridge	Stamford Drive/Currier Lane	Stalybridge to Ashton	Quiet Street Route and potential crossing of Clarence St	110
Ashton	Hill Street	Hill Street, Victoria Street to Trafalgar Square	Contraflow, junction improvements, punch-through x 2. Links with CCAG scheme.	220
Audenshaw	Clarendon Road	Clarendon Road punch through	Improve existing punch through to meet current design standards. Improve current CCAG route linkages	3.3
Stalybridge	Stamford Park	West Hill School, Astley Street, Stamford Park to Mossley Road	Link to school x 2 and hospital, quiet streets, traffic free route through park. Extension of CCAG route.	150
			Total Estimated Cost	1,212.3

APPENDIX 3

Tameside MBC, GM Mayor's Cycling and Walking Challenge Fund (MCF) – Bid 2
Awaiting response as to 'Programme Entry' approval

Town	Scheme Name	From / To	Description	Total Est (£'000s)
Ashton	Oldham Road Year 2019/20	Along the Quality Bus Corridor	A package of measures to improve pedestrian crossing of all of the side roads. Improved pedestrian crossing, improved tactile paving and dropped crossing facilities will be used to ease pedestrian travel along the full length of Oldham Road.	37.5
Audenshaw	Groby Road	Junction Improvement	Enable walkers to cross this junction by a safer and more convenient means. Parking restrictions will remove problem parking at the junction increasing the safety for cyclists as well.	12
Dukinfield	Wharf Street	Junctions with Crescent Road and Park Road	Contraflow, punch through x 2, route through pedestrian area	18
Stalybridge	Mottram Road		Introduce a package of measures to improve pedestrian crossing of all of the side roads. Enhanced pedestrian crossings, improved tactile paving and dropped crossing facilities will be used to ease pedestrian travel along Mottram Road. Zebra crossings will be used to improve pedestrian crossing of this severance.	150
Borough Wide	Safe Crossing Points Years 2019/20 & 2020/21		Provide a safe means of crossing any severances in the borough on both foot and by bicycle.	2,375
			Total	2,592.5

Report to:	STRATEGIC PLANNING AND CAPITAL MONITORING PANEL
Date:	26 November 2018
Reporting Officer:	David Moore – Interim Director of Growth
Subject:	SECTION 106 AGREEMENTS AND DEVELOPER CONTRIBUTIONS
Report summary:	<p>The report summarises the current position with regard to receipts received from section 106 (s106) Agreements and Developer Contributions, new s106 Agreements made and any requests to draw down funding.</p> <p>The report provides an update to the previous SCP report in August 2018.</p>
Recommendations:	<p>Panel are asked to note the contents of this report.</p> <p>Members of the Executive Cabinet are asked to approve the s106 payment of a Green Space Contribution of £69,000 to fund enhancements to the facilities at Bennett Street Youth Centre including the provision of a cycle path.</p>
Links to community strategy:	Successfully implementing schemes funded through s106 Agreements support a number of Community Strategy priorities including supportive communities, a safe environment, a prosperous society, learning community and attractive borough.
Policy implications:	Works completed through obligations contribute to mitigating the impact of developments in three policy areas contained within the Councils adopted Unitary Development Plan, namely policy H5 Open Space Provision, H6 Education and Community Facilities and T13 Transport Investment.
Financial implications: (Authorised by Section 151 Officer)	<p>It is important that regular monitoring is undertaken to ensure that monies are paid to the Council when due; as per the individual S106 agreements. The S106 contributions and Developer Contributions must be spent within the agreed timescales and on the purposes specified within the individual agreements.</p> <p>A summary position of the S106 contributions and developer contributions is set out in section 2.1 of the report.</p> <p>As at 30 September 2018 there was £0.339m of unallocated funds for Community Services. This report requests approval to drawdown £0.069m which would then reduce the balance to £0.270m for this area.</p>
Legal implications: (Authorised By The Borough Solicitor)	S106 Agreements need to comply with the requirements of s106 of the Town and Country Planning Act 1990 and the Community Infrastructure Levy Regulations. These matters are considered in the reports to Speakers Panel on the individual applications.
Risk Management:	Developers will be entitled to claw back any contributions if they are not spent within timescales as per the agreements made.

Contributions may not be received on time or at all without adequate monitoring. Any specific conditions included with agreements must also be considered to minimise the risk of developer challenges.

In accordance with Audit recommendations additional resources are being secured which will include specific requirements to monitor and track Section 106 payments and expenditure.

Access to information:

The background papers can be obtained from the author of the report, Martyn Leigh by



Telephone: 0161 342 3456



e-mail: martyn.leigh@tameside.gov.uk

1. INTRODUCTION

- 1.1 This report summarises the financial position at 30 September 2018 with regard to receipts for Section 106 (s106) Agreements and Developer Contributions and makes comments for each service area. This is followed by a section on new agreements made and requests to draw down funding.

2. AGREEMENTS UPDATE

- 2.1 The summary position statement at 30 September 2018 for s106 Agreements and Developer Contributions is as follows:-

Section 106 Agreement Funds:

Section 106		Community Services	Engineering Services	Services for Children & Young People	Other	Total
		£000	£000	£000	£000	£000
S106 - Applied - Budget Transferred to Service Area	Balance Transferred Previous Years (2006/07 - 2017/18)	817	1,632	1,250	16	3,715
	Total	817	1,632	1,250	16	3,715
S106 - Not yet earmarked	Brought Forward from 2017/18	(279)	(174)	(598)	(1)	(1,052)
	Received Periods 1 - 3	(47)		(54)		(101)
	Received Periods 4 - 6	(13)	13	(37)	(13)	(50)
	Received Periods 7 - 9					0
	Received Periods 10 - 12					0
	Transferred to Service Area					0
	Total	(339)	(161)	(689)	(14)	(1,203)
S106 - Not yet reached trigger point		(443)	(114)	(509)	(13)	(1,079)

2.2 The current position for s106 Agreements is £1,203,000 in credit as at 30 September 2018.

Services for Children and Young People

- The balance of unallocated s106 funds stands at £689,000.

2.3 Community Services (Operations and greenspace)

- The balance of unallocated s106 funds stands at £339,000.

2.4 Engineering Services

- The balance of unallocated s106 funds stands at £161,000.

Developer Contributions (Secured prior to Infrastructure Levy Regulations):

Developer Contributions	Green Space Contribution	Community Education Contribution	Integrated Transport Contribution	4% Administration Charge	Totals
	£000	£000	£000	£000	£000
Brought Forward from 2017/18	(146)	(69)	(15)	1	(229)
Received Periods 1 - 3	0	0	0	0	0
Received Periods 4 - 6	0	(4)	(2)	0	(6)
Received Periods 7 - 9	0	0	0	0	0
Received Periods 10 - 12	0	0	0	0	0
Transferred to Service Area	0	0	0	0	0
Approved at previous SCP for release at year end	112	0	0	0	112
Total	(34)	(73)	(17)	1	(123)

2.5 Services for Children and Young People.

- The balance of available contributions stands at £73,000.

2.6 Community Services (Operations and greenspace)

- The balance of available contributions stands at £34,000.

2.7 Integrated Transport

- The balance of available contributions stands at £17,000.

New Section 106 Agreements

2.8 Planning permission was granted under application reference 18/00784/FUL for a minor material amendment to a scheme previous approved under application 15/00063/FUL.

- 2.9 The original scheme was for 24no apartments in a three storey block at a site comprising the Former Conservative Club on Vernon Street, Ashton.
- 2.10 The application sought to amend condition no.2 (Approved Plans) of the extant planning permission. The justification for this was to address discrepancies within the approved documents which relate to the siting and landscaping of the site. In addition the proposals sought to revisit the external design and fenestration of the approved block. To clarify the scale, quantum and access would remain unchanged from that of the details previously approved.
- 2.11 The original planning permission included a Section 106 agreement which secured the following contributions:-
- Green Space – £20,632.37 to fund infrastructure improvements to King George's Park, Cedar Park and Smallshaw Fields; and,
 - Highways – £16,482.24 to fund new and improved cycle and pedestrian links between Ashton and Queens Road/Palace Road as part of the Ashton/Stalybridge circular route identified in Tameside Cycling Strategy Options Report.
- 2.12 A deed of variation was required to the legal agreement to carry this requirement over to the new planning permission. This was signed and the decision was issued on 23 August 2018.

Requests to draw down funding

- 2.13 The following requests have been made for draw down funding:-

Section 106

Outline planning permission was given on 1 February 2012 under reference 11/00396/OUT for the re-development of the site at Alma Works, Furnace Street, Hyde, for a residential scheme for up to 100 dwellings. This was followed by a Reserved Matters application (13/00070/REM) which was approved for the outstanding details (appearance, landscaping, layout and scale).

The S106 associated with the outline planning permission required the payment of a Green Space Contribution of £69,000 to fund enhancements to the facilities at Bennett Street Youth Centre including the provision of a cycle path. Half of this was payable prior to the occupation of the second dwelling house and the remaining half was payable prior to the occupation of more than 50% of the dwellings.

50% of the Green Space Contribution was received 23/03/2015 and the balance 30/04/2018.

Lee Holland, Head of Environmental Services, secured Executive Member Support on 10 October 2018 for the construction of a cycle path at Bennett Street Youth Centre as a Capital scheme funded by the (whole) S106 receipt referred to above.

3. RECOMMENDATION

- 3.1 As set out at the front of the report.

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Report to:	STRATEGIC PLANNING AND CAPITAL MONITORING PANEL
Date:	26 November 2018
Reporting Officer:	David Moore, Interim Director of Growth
Subject:	VISION TAMESIDE PHASE 2 – PROGRESS UPDATE
Report Summary:	This report provides a further update on the completion of the Vision Tameside Phase 2 development, with a focus on costs and programme.
Recommendations:	<p>That the Panel considers the content of the report and recommends to Executive Cabinet to:</p> <ul style="list-style-type: none">a) Note the progress being made to complete the Vision Tameside Phase 2 developmentb) Approve the virements and the revised budget set out in Table 1 in Section 3 of this report.
Policy Implications:	In line with approved policy
Financial Implications: (Authorised by the statutory Section 151 Officer & Chief Finance Officer)	<p>Following the liquidation of Carillion a revised budget was agreed at Executive Cabinet in June 2018 for the overall Vision Tameside project of £62.792m, including contingencies. The cost to complete the construction of the new building at this time was estimated to be £13.52m, but is now forecast to be £14.3m, an increase of £0.82m. These costs have been independently certified and verified by Cushman and Wakefield.</p> <p>The costs of relocation, which are to be met from the contingency budget within the programme are now estimated at £0.905m. Approval of the virements between lines with the programme budget and the revised budget detailed in table 1 is required.</p> <p>The current implications for the programme spend are still within the budget envelope, but until the contract is signed the risks and subsequent costs that will need to be managed going forward are unknown. There is a possibility that the LEP will have to insure the project, however, at this stage it is estimated that there will be sufficient funding for this within the existing available budget.</p> <p>The detailed financial implications for the whole programme are considered in section 3</p>
Legal Implications: (Authorised by Borough Solicitor)	<p>the</p> <p>The key purpose of the report is to provide an update on progress.</p> <p>The early works agreement between the LEP and Robertson's enabled due diligence to be carried out and remobilisation on site to continue works. The early works analysis is fundamental to the insurance contingency of £1.1m and how this will be used to ensure any contingent building risks are managed into the future as Carillion's demise affects the latent building defect warranties provided by them, which will now have little or no value. Clearly, the effect of having not agreed additional capital and a way forward would be to create additional cost and risk to the Council as well as failing to achieve the economic outcomes this project seeks to achieve for taxpayers. That said the revised capital requirement for this project requires the whole capital programme to be reviewed to ensure it remains affordable and the legal obligation to achieve a balanced budget as that is currently</p>

underway.



An early works order is mainly an issue for the LEP. The master contract is between the Council and the LEP. It is the LEP who contracted Carillion. The LEP have replaced Carillion but the LEP has no option but to require a new contractor to comply with the terms of the master contract, unless the Council agrees to vary the master contract to accommodate requests from a new building contractor. Contract changes are expected to only reflect minor changes of revised costs and programme delivery using insurance to manage any contingent risks.

Contract arrangements need to be finalised with both Cushman & Wakefield, the LEP and Saffer Cooper as a matter of expediency. The early works was to enable effectively remobilisation pending completion of a due diligence exercise, which hasn't completed. Para 3.3 is an additional arrangement in addition to contractual requirements and do not waive any rights or obligations under the contract.

At present we are waiting for a programme to enable the Council to enter into contract. It is accepted that the dates will not be set in stone until the contract is entered into, but to date there is no formal indicative programme.

Clarity will need to be provided going forward in respect of Public Realm and Recant costs, accepting that the Public Realm costs were always outside this project's financial envelope. Once the contract is resolved and the building programme back on track, it will be necessary to address the recant plan expediently to ensure service delivery, and estate costs for service delivery going forward.

A further report on the operation of the whole administrative estate will need to be presented to Executive Cabinet outlining the recant strategy and costs of the same

- Risk Management:** Risk management is addressed within the body of the report.
- Access to Information:** Public
- Background Information:** The background papers can be obtained from the author of the report, David Moore, Interim Director of Growth, by:
-  Telephone: 0161 342 3340
 -  e-mail: david.moore@tameside.gov.uk

1. INTRODUCTION

- 1.1 Vision Tameside Phase 2 (VTP2) creates a new Shared Service Centre for the Council and its partners alongside a new Advanced Skills Centre for Tameside College and retail space in Ashton town centre.
- 1.2 Following the liquidation of Carillion on 15 January 2018, the Council moved swiftly to implement measures required to secure the site, appoint an alternative contractor, remobilise the project and approve a package of works to complete the development.
- 1.3 This report presents a further progress update since the last report to the Panel on 3 September 2018.

2. PROGRESS UPDATE

- 2.1 The LEP signed an Early Works Agreement with Robertson Construction Group Limited on 13 February 2018, initially for an 8-week period, which was due to terminate on 13 April 2018. The LEP subsequently advised the Council that it had signed further variations to extend the Early Works Agreement until 2 July 2018 and more recently until 31 October 2018.
- 2.2 A process was established whereby Cushman & Wakefield, the Council's Independent Client Advisers, carried out an independent review of each individual sub-contractor work package submitted by the LEP and made recommendations to the Council before approval. The Council has approved 31 sub-contractor work packages to date.
- 2.3 The site is fully remobilised and there is a fully resourced and experienced project team in place. All health and safety arrangements, including plans, signage and audits have been completed.
- 2.4 Works are advancing at pace with an average of 171 operatives on site each day. This number peaked to 200 during October.
- 2.5 The works currently being undertaken include snagging, internal joinery, riser works and completion of the hard landscaping on the terrace. Finishing trades have commenced on Levels 2, 3 and 4 and furniture in some areas of the building is now being installed.
- 2.6 Seven payment applications have been submitted to date, by the LEP, and paid by the Council following valuation, certification and endorsement by Cushman and Wakefield. The eighth application has recently been submitted and is currently being reviewed.
- 2.7 Six apprentices remain engaged on the project with one bricklayer apprentice being given the opportunity to increase his skills by assisting the Robertson management team full time.

3. FINANCIAL IMPLICATIONS

- 3.1 Following the liquidation of Carillion a revised funding envelope was agreed at Executive Cabinet in June 2018 for the overall Vision Tameside project. The revised budget approved was £62.792m, including remaining construction, original public realm and contingencies.
- 3.2 Table 1 below provides details of the current budget position for the VTP2 programme.

3.3 A summary of the key headlines are:

- a) £48.6m of project costs have been incurred to date.
- b) As the programme and requirements of the construction project are finalised the Robertson cost to complete has been refined and increased to £14.3m. This includes a number of contingencies which depend on the risk of the sub-contract package. This increase from the original estimate is £0.82m. These costs have been independently certified and verified by Cushman and Wakefield, and are due to the full designs being incomplete when Carillion entered liquidation, meaning that additional unbudgeted works have been required, that would have ordinarily been picked up with the design and build contract.
- c) Costs included within the approved budget for change orders are no longer required as they are now incorporated into the cost to complete from Robertson. This results in a reduction of £0.27m.
- d) There continues to be some elements that require change for which a provisional sum of £0.35m in relation to the Robertson contract is included together with £0.22m of costs incurred with the LEP. The net change is a reduction of £0.07m.
- e) This results in an overall shortfall against the construction element of the budget of £0.48m.
- f) Demolition costs have mostly been incurred but a provisional sum of £0.075m continues to be included for the final tidy up.
- g) The costs of relocation, which were always intended to be funded from the overall funding envelope and met from the contingency budgets, are significantly higher than originally anticipated and are now estimated at £0.905m.
- h) Amendments to funding have also been identified of £0.12m. This increases the overall budget to £62.912m.
- i) Within the budgets there remains a provision of £0.550m for the potential loss of profits for Wilkos during the relocation period.
- j) Budget provision for risk insurance, if required will need to be met from the remaining contingency.
- k) As a result of the above changes the project contingency remains at £0.433m.
- l) The majority of the construction costs have now been confirmed and there is a high degree of certainty that no further significant costs will be identified.
- m) The required budget virements as outlined in Table 1 need to be approved to enable the budget to be effectively managed.

Table 1

Budget Heading	Revised Budget as per June 2018 Cabinet Report	Latest Invoiced Cost Position 09/11/18	Remaining Budget	Projected Outturn 09/11/18	Total Variation from Budget and Required Virements
	(£000)	(£000)	(£000)	(£000)	(£000)
Total Construction Contract Costs	32,006	32,006	0	32,006	0
Subtotal Construction (ex change orders)	32,006	32,006	0	32,006	0
Approved Change Orders To Date Council	214	117	97	117	(97)
Approved change orders College	200	108	91	108	(91)
Approved Change orders DWP	86	5	82	5	(82)
Change Orders Subtotal	500	230	270	230	(270)
Anticipated Robertsons Cost to	13,520	7,575	5,944	14,340	820

Complete as reported 13/04/2018					
Provisional sums	500	0	500	350	(150)
Project Management Fees - HF as per LEP report 13/04/2018	76	33	43	130	54
LEP Fee following Carillion	64	0	64	90	26
Total Other Costs to Complete	640	33	607	570	(70)
Subtotal Additional Construction Costs	14,159	7,608	6,551	14,910	751
Total Construction Costs	46,666	39,844	6,821	47,146	481
Demolition	2,569	2,569	0	2,569	0
Additional Asbestos Costs (included in total demolition contract cost)	680	680	0	680	0
Additional Demolition costs	75	0	75	75	0
Subtotal Demolition	3,324	3,249	75	3,324	0
Total Demolition / Construction Costs	49,990	43,094	6,896	50,471	481
Council Costs Outside of LEP Contract					
2014/2015 Ryder Invoices	24	24	0	24	0
Public Realm within site - areas 1 and 3 only	222	0	222	222	0
Public Realm within site - area 2	107	0	107	107	0
Independent Certifier - C&W	128	40	88	128	0
Library Café - fit out costs	15	0	15	15	0
Decant / Recant / condition works	2,797	2,797	0	2,797	0
Co-op bank termination of lease	95	95	0	95	0
Programme Management	239	155	84	239	0
Fit out costs of temporary store re Early Lease termination – Wilkos	833	833	0	833	0
Fit out costs - Early Wilko's Lease Termination	860	0	860	860	0
Public Realm Works	2,631	355	2,276	2,631	0
Document Scanning	250	92	158	250	0
Potential Loss of profits Wilko's	550	0	550	550	0
Recant cost	0	9	(9)	905	905
Other miscellaneous costs	31	10	21	31	0
Legal Costs	127	115	12	127	0
IT Enablement	2,194	1,019	1,176	2,194	0
Total Costs Outside LEP Contract	11,104	5,544	5,560	12,008	905
Project Costs Before TMBC Contingency	61,093	48,637	12,456	62,479	1,386
Programme Contingency	599	0	599	433	(166)
Insurance of Project (Optional)	1,100		1,100	0	(1,100)
Total Risk and Contingency Costs	1,699	0	1,699	433	(1,266)
Additional Budget approved July 2018	0		0		
Total Budget	62,792	48,637	14,155	62,912	120

Funding					
SFA grant	(4,000)	(4,000)	0	(4,000)	0
Cost paid by partners for furniture (DWP & CCG)	(432)		(432)	(432)	0

Corporate Council Funding capital	-	(57,524)	(44,612)	(12,911)	(57,524)	0
Corporate Council Funding revenue	-	(550)		(550)	(550)	0
College Funding for Change Orders		(200)	0	(200)	(200)	0
Insurance Monies					(160)	(160)
DWP funding for change orders		(86)	(25)	(61)	(46)	40
Total Funding Available		(62,792)	(48,637)	(14,155)	(62,912)	(120)
(Under) / Overspend		0	0	(0)	0	0

3.4 The remaining contingency will need to cover the cost of any risks and insurance that will need to be taken out to mitigate the risk of further funding requirements.

4. EXTERNAL FUNDING

4.1 The Council received a formal funding agreement from the Greater Manchester Combined Authority (GMCA), dated 13 September 2016, for £4,000,000 Skills Capital funding.

4.2 GMCA issued a Deed of Variation on the 3 October 2018 to amend the longstop date, to the 31 March 2019, under the original grant agreement. This document is currently being reviewed by Legal Services.

4.3 The Council has now claimed £4,000,000 towards the construction costs and will continue to submit quarterly claims and monitoring reports to the GMCA until the project is complete.

4.4 The last Skills Capital monitoring visit took place on 5 November 2018. No significant issues were raised during this visit other than the GMCA's Independent Monitors have stated that they believe the current construction programme is overly optimistic. This information has been fed back to the LEP and Robertson and regular detailed reviews continue to be undertaken to mitigate the risk of delay.

5. CONTRACT AND PROGRAMME

5.1 Robertson and the LEP are reviewing the construction programme on a weekly basis. The latest programme indicates a completion date of the 11 January 2019. However, the programme remains provisional until the completion of formal contracts.

5.2 A 2/3-week demobilisation period will be required following practical completion of the building, to allow for dismantling the site compound, making good of the external areas and completing works to provide safe temporary access and servicing to the building.

5.3 A phased re-occupation period will commence following demobilization and partners are fully involved in the development of the re-occupation plan. More detailed information regarding these plans will be the subject of a future report.

5.4 Work to commence on the phased delivery of permanent public realm works, adjacent to the building, will start following completion of the construction programme.

5.5 It should be noted that not all the permanent public realm will be complete when the building opens for business. This is due to the need to ensure that priority is given to the completion of the construction programme and the need to maintain pedestrian and vehicular access and safety around the town centre.

5.6 Priority will however be given to ensuring the new Shared Service Centre is fully accessible, to members of the public, once open and works will be programmed to minimise disruption in the town centre.

6. RISK ASSESSMENT

6.1 The primary high-level risks, impacts, and mitigation to the project are set out in the table below:

Risk	Impact	Mitigation
Financial	Inability to complete the project within the approved funding envelope.	Prudent allowance for contingency Robust Early Warning and Change Control processes implemented Costs reviewed and challenged by Independent Client Advisers
Programme	Delay to programme	Timely contract completion Robust Early Warning and Change Control processes Weekly programme reviews undertaken Programme regularly analysed and challenged by Independent Client Advisers
Community and Stakeholder	Reputational damage with the local community and stakeholders.	Implementation of project communication plan Release of communication tightly controlled
Economic	Non-realisation of the anticipated economic benefits from the project.	Completion of the project will safeguard benefits
Education	Major disruption to Tameside College's operations for the 2018/19 academic year.	Contingency planning with Tameside College to minimise disruption

• 7. CONCLUSION

7.1 The Council has moved swiftly to implement measures required to secure the site, appoint an alternative contractor, remobilise the project and approve a package of works to complete the development.

7.2 VTP2 is amongst the first public sector projects of this scale, affected by Carillion's liquidation, to be back on site on the route to completion. Many similar projects remain stalled with increasing costs and delivery uncertainty.

7.3 It is critical that contract completion is achieved as soon as possible to mitigate cost and programme risks.

8. RECOMMENDATIONS

8.1 As set out at the front of this report.